## CHESAPEAKE UTILITIES CORPORATION

## Year-End 2016 Earnings Conference Call

Wednesday, March 1, 2017



**TOP** WORK

# Forward Looking Statements and Other Disclosures

<u>Safe Harbor Statement</u>: Some of the Statements in this document concerning future Company performance will be forward-looking within the meanings of the securities laws. Actual results may materially differ from those discussed in these forward-looking statements, and you should refer to the additional information contained in Chesapeake Utilities Corporation's 2016 Annual Report on Form 10-K filed with the SEC and our other SEC filings concerning factors that could cause those results to be different than contemplated in today's discussion.

**<u>REG G Disclosure</u>**: Today's discussion includes certain non-GAAP financial measures as defined under SEC Regulation G. Although non-GAAP measures are not intended to replace the GAAP measures for evaluation of Chesapeake's performance, Chesapeake believes that the portions of the presentation, which include certain non-GAAP financial measures, provide a helpful comparison for an investor's evaluation purposes.

<u>**Gross Margin:**</u> Gross Margin is determined by deducting the cost of sales from operating revenue. Cost of sales includes the purchased fuel cost for natural gas, electric and propane distribution operations and the cost of labor spent on different revenue-producing activities. Other companies may calculate gross margin in a different manner.



## Fiscal Year 2016

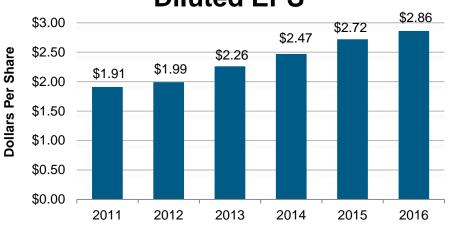
- Financial Highlights
  - Diluted EPS of \$2.86 and Net Income of \$44.7 million (10<sup>th</sup> consecutive year of record earnings)
  - Invested 31% in Capital Expenditures as a percentage of Average Total Capitalization
  - Return on Equity of 11.3%
  - Annualized Dividend increased 6.1% to \$1.22 per share
  - Total Shareholder Return of 20.2%

#### **Business Highlights**

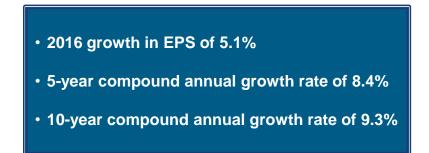
- Growth in natural gas distribution and transmission businesses on several fronts
- Eight Flags Energy CHP plant constructed and placed in service
- Higher operating income contribution from Aspire Energy (first full year/additional growth)
- Continued investment in Florida via the GRIP (gas infrastructure replacement program)
- Positive outcomes from several regulatory proceedings
- PESCO's natural gas marketing business new services and expanded territories



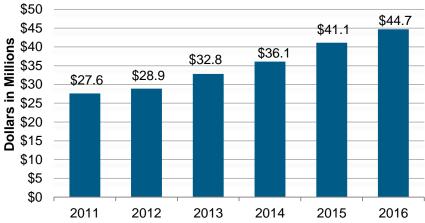
## Generating Record Results EPS and Net Income



#### **Diluted EPS**



#### **Net Income**



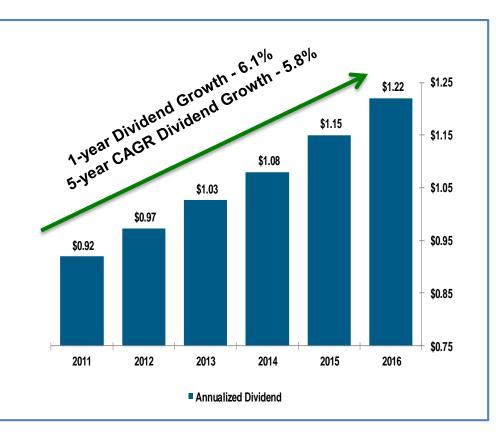
Record 2016 net income of \$44.7 million



## **Continuous Dividend Growth**

Delivering value to shareholders

We deliver outstanding value to shareholders by leveraging our utility foundation, our continuous efforts to identify profitable opportunities supported by our disciplined approach to investing capital.



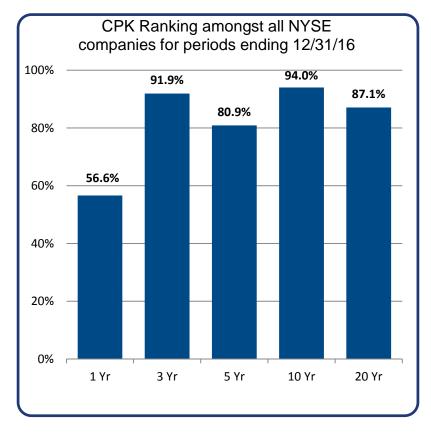
We are committed to long-term growth in shareholder return by providing dividend growth that is supported by sustainable earnings growth.

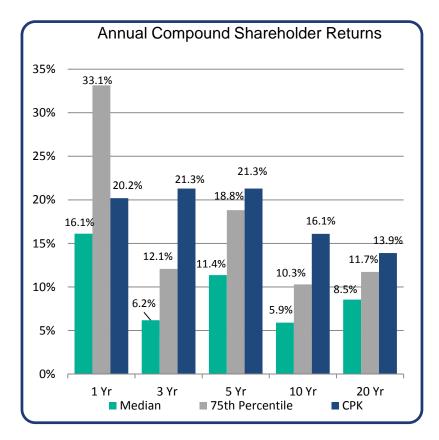


## Shareholder Return

#### Comparison to Broader Market – NYSE Companies

- In terms of the broader market, Chesapeake is in the top quartile for four of the five periods shown
- For all periods, our compound annual shareholder return has achieved 13.9% or greater





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## **Consolidated Financial Results**

For the periods ended December 31<sup>st</sup> (in thousands except per share amounts)

	Year-to-Date				Fourth C	luar	uarter	
		2016		2015		2016		2015
Operating Income								
Regulated Energy	\$	69,851	\$	60,985	\$	17,191	\$	13,369
Unregulated Energy		13,844		16,355		4,577		2,689
Other		401		418		51		113
Total Operating Income		84,096		77,758		21,819		16,171
Other Income		(441)		293		(372)		297
Interest Charges		10,639		10,006		2,643		2,582
Income Before Taxes		73,016		68,045		18,804		13,886
Income Taxes		28,341		26,905		6,941		5,267
Net Income	\$	44,675	\$	41,140	\$	11,863	\$	8,619
		Increase \$3 or 8.69				Increase or 37		244
Diluted Earnings Per Share	\$	2.86	\$	2.72	\$	0.73	\$	0.56
		Increase \$ or 5.1				Increase or 30		

#### FY 2016 Results

- Growth in natural gas distribution and transmission businesses generated \$8.9 million in additional regulated energy operating income
- Higher unregulated energy operating income for Aspire Energy and Eight Flags CHP drove growth in unregulated energy gross margin; while warmer weather and lower retail margins per gallon for propane reduced operating income for unregulated energy



## **Regulated Energy Segment Results**

For the periods ended December 31st (in thousands)

	F	Y 2016	F	Y 2015
Gross Margin	\$	196,080	\$	179,088
<b>Operations &amp; Maintenance</b>		88,098		83,616
Settlement Gain/Asset Impairment		(130)		(1,497)
Depreciation & Amortization		25,677		24,195
Other Taxes		12,584		11,789
Other Operating Expenses		126,229		118,103
Operating Income	\$	69,851	\$	60,985
	2	016 Q4	2	015 Q4
Gross Margin	\$	50,633	\$	45,064
<b>Operations &amp; Maintenance</b>		23,294		22,469
Depreciation & Amortization		6,769		6,087
Other Taxes		3,379		3,139
Other Operating Expenses		33,442		31,695
Operating Income	\$	17,191	\$	13,369

#### FY 2016 Results

- Higher operating income driven by increased gross margin as follows:
  - \$7.2 million from natural gas transmission expansions and interim services
  - \$4.0 million generated by additional Florida GRIP investments
  - \$2.7 million from other natural gas distribution and transmission customer growth
  - \$1.5 million from rates implemented for the Delaware division (partial year)
  - \$1.4 from regulated natural gas services provided to the Eight Flags CHP
  - \$736,000 from Sandpiper conversions from propane to natural gas



## **Unregulated Energy Segment Results**

For the periods ended December 31<sup>st</sup> (in thousands)

	F	Y 2016	F	Y 2015
Gross Margin	\$	64,962	\$	60,317
<b>Operations &amp; Maintenance</b>		42,659		36,536
Depreciation & Amortization		6,386		5,679
Other Taxes		2,073		1,747
Other Operating Expenses		51,118		43,962
Operating Income	\$	13,844	\$	16,355
	20	016 Q4	2	015 Q4
Gross Margin	\$	19,582	\$	14,388
<b>Operations &amp; Maintenance</b>		12,523		9,543
Depreciation & Amortization		1,874		1,706
Other Taxes		608		450
Other Operating Expenses		15,005		11,699
Operating Income	\$	4,577	\$	2,689

#### FY 2016 Results

- Higher gross margin of \$4.6 million :
  - \$4.2 million from Aspire Energy for the first quarter
  - \$1.7 million from Aspire as a result of pricing amendments, additional management fees, and higher volumes delivered
  - \$3.6 million from Eight Flags CHP plant, which commenced operations in June 2016
  - \$1.0 million from PESCO due to new contracts and customers served
  - Offsetting the increases were:
    - Propane retail margins per gallon returning to more normal levels
    - Lower propane customer consumption as a result of warmer weather
    - Lower gross margin from Xeron



## Reconciliation of 2016 Results Year-to-Date

Key variances for the twelve months ended December 2016 vs. 2015 included:

(in thousands except per share data)	re-Tax ncome	<u>lı</u>	Net ncome	Ea	iluted rnings <u>r Share</u>
Year ended December 31, 2015 Reported Results	\$ 68,045	\$	41,140	\$	2.72
Adjusting for Unusual Items:					
Weather impact primarily in the first quarter	(3,595)		(2,200)	\$	(0.15)
Non-recurring gain from 2015 settlement agreement	(1,370)		(838)	\$	(0.06)
	(4,965)		(3,038)	\$	(0.21)
Increased Gross Margins:					
Regulated Energy Segment	18,092		11,069	\$	0.75
Unregulated Energy Segment	1,912		1,170	\$	0.08
	20,004		12,239	\$	0.83
Increased Other Operating Expenses	(10,801)		(6,608)	\$	(0.44)
Net contribution from Aspire Energy (acquisition)	3,130		1,915	\$	0.09
Impact of commn stock issuance	-			\$	(0.05)
Interest Charges and Net Other Changes	(2,397)		(973)	\$	(0.08)
Year ended December 31, 2016 Reported Results	\$ 73,016	\$	44,675	\$	2.86



## **Gross Margin Highlights**

#### Major Projects and Initiatives Summary

#### **Gross Margin for the Period**

Dollars in thousands		Act	tual			Estir	nate	1
		2015		2016		2017		2018
Completed Projects since 2014								
Aspire Energy	\$	6,324	\$	12,271	\$	13,376	\$	14,302
Natural Gas Transmission Capital Investment (Expansions & Contracts )		7,704		14,896		12,926		9,941
Florida GRIP		7,508		11,552		13,727		14,407
Delaware Division Rate Case		-		1,487		2,250		2,250
Eight Flags CHP (Both Regulated and Unregualted Impacts)		-		4,998		8,156		8,457
Total Completed Projects since 2014	\$	21,536	\$	45,204	\$	50,435	\$	49,357
Projects and Initiatives underway								
ESNG System Reliability and 2017 Expansion Projects (1)		_		-		2,250		20,238
Total Projects and Initiatives Underway	\$	-	\$	-	\$	2,250	\$	20,238
Major Projects and Initiatives Total	\$	21,536	\$	45,204	\$	52,685	\$	69,595
			,		↓ ↓		Ţ	
(1) ESNG 2017 rate case impact not included beyond recovery of system reliability project	ct		\$23,	668	\$7	7,481	$\land$	\$16,910

We are focused on developing new growth opportunities that will increase the margin growth in 2017 and beyond



## **Eastern Shore Natural Gas**

#### 2017 Expansion Project Overview



# Purpose Enables Eastern Shore Natural Gas (ESNG) to meet growing demand for energy that is reliable, clean, and at a low cost Increases firm transportation deliverability in our region by approximately 25 percent.

- in our region by approximately 25 percent, supporting economic growth in the region
- Precedent agreements have been signed by five of ESNG's existing customers, who have requested new firm transportation services

#### **FERC Considerations**

- FERC approved ESNG's request to commence the pre-filing review process on May 17, 2016
- On December 30, 2016, Eastern Shore filed its CP application, requesting the FERC approve the project in May 2017.



## **Eastern Shore Natural Gas**

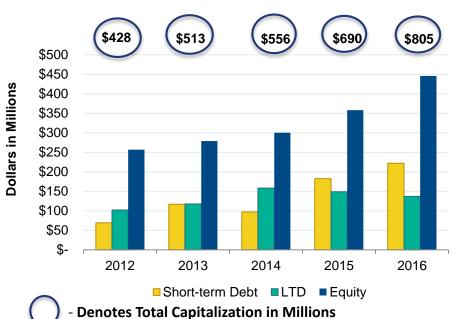
#### 2017 Expansion Project Details

Miles of Pipeline/Compression:	~23 miles of pipeline looping in Pennsylvania, Maryland and Delaware ~17 miles of new mainline extension
Other Facilities:	Upgrades to the TETCO interconnect 3,550 hp new compression-Daleville Compressor Station Two new pressure control stations
Total Capacity Increase (dt/d):	Up to an aggregate of 61,162 dekatherms
Capital Investment:	Approximately \$98.6 Million
Annual Estimated Margin:	\$15.7 million in the first full year of operation
Construction Commencement:	Second quarter of 2017 - subject to the timing of FERC approval
In Service:	Late in fourth quarter 2017



## **Total Capitalization**

Strong Balance Sheet to Support Growth



Capital Structure (Total Capitalization
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•	Our disciplined approach to capitalization
	has resulted in a strong balance sheet and
	positions us well to access capital for
	growth:

- New equity issuance in 2016
- Short-term lines of credit
- Five Year Revolving Credit
- Long-Term Private Placements

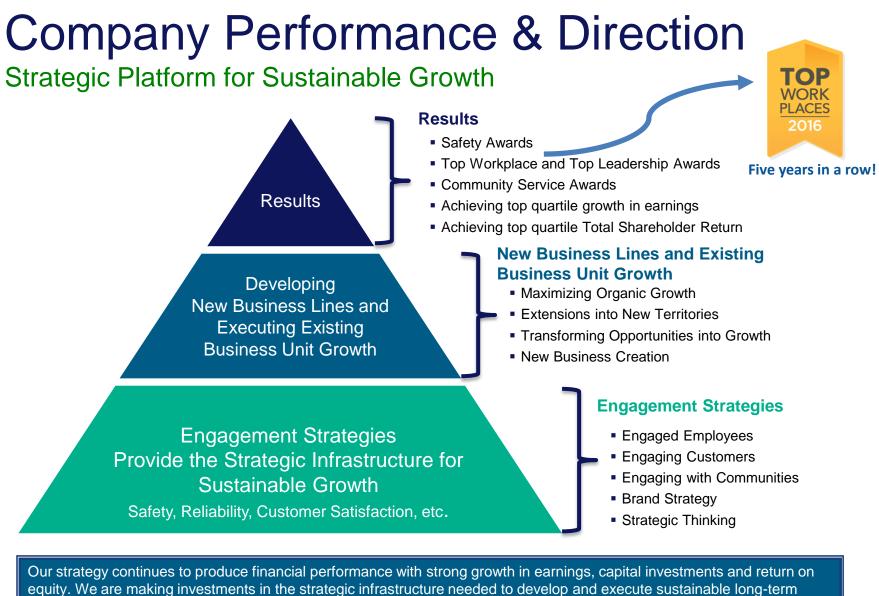
Equity a	s a Percen	tage of To	tal Capita	lization
<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
60%	54%	54%	52%	55%

Our target equity ratio is 50-60%

2017 Debt Facilities						
Facility	Maturity	Total Facility	Interest Rate	Borrowing (1)	Availability	
Bank Lines	10/31/2017	\$170 million	Libor plus 1.00%	\$160 million	\$10 million	
Revolving Credit	10/8/2020	\$150 million	Libor plus 1.00%	\$50 million	\$92 million	
Shelf Facility	10/8/2018	\$150 million	US10Y plus Spread	\$70 million	\$80 million	

 Borrowing under the Bank Lines and Revolver as of 12/31/16. Revolver availability includes letters of credit of \$8 million. Borrowing of \$70 million under the Shelf Facility at 3.25% to occur in April.





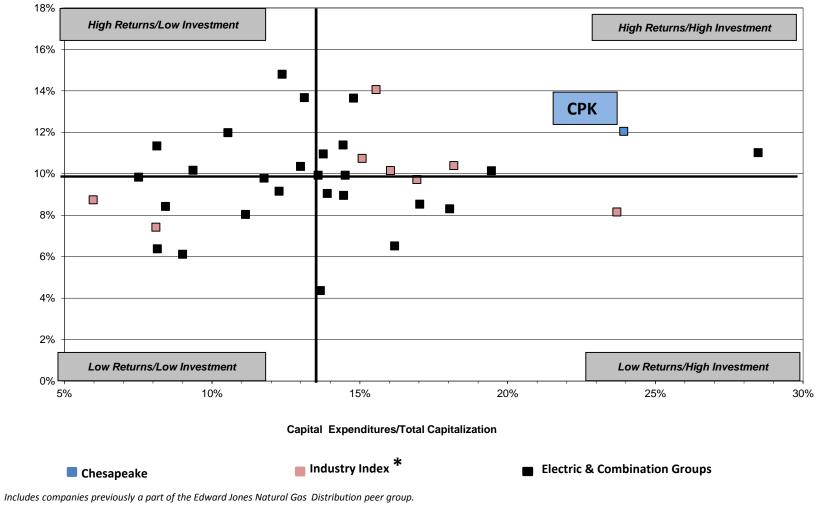
growth strategies and are committed to continue to invest at returns on capital that will drive shareholder value.



## **Performance Quadrant**

#### Peer ROE vs. Capital Expenditures

October 1, 2013 - September 30, 2016



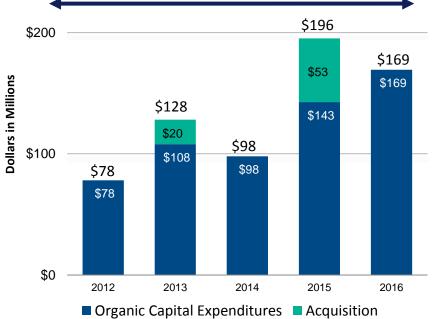
Source: Bloomberg

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Weighted Average ROE

## Capital Expenditures – Investments in Growth Historical Capital Expenditures

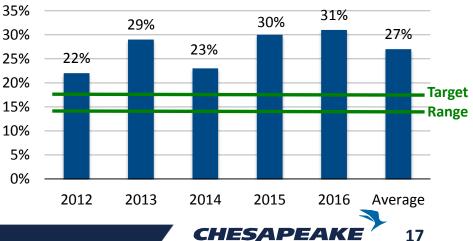
#### Cumulative Expenditures and Acquisitions of \$669 Million



- In 2016, the Company invested 31% in terms of Capital Expenditures / Average Total Capitalization.
- Over the last five years, the Company has invested an average of 27% of Average Total Capitalization in new capital expenditures, which exceeds our "target range" of 13% - 15%.

- The Company invested \$169 million in new capital expenditures in 2016.
- Of the 2016 capital investments, approximately 83% correspond to regulated energy investments.
- We have invested approximately \$669 million over the last five years, which represents approximately 83% of the Company's Total Capitalization of \$805 million at 12/31/2016.

#### Capital Expenditures/ Average Total Capitalization



## Continuing to Build for the Future 2017 Budgeted Capital Expenditures of \$260 million

\$ thousands	2017 Budgeted Capital Expenditures
\$34,298	Delmarva Natural Gas / Sandpiper
\$52,481	Florida Natural Gas
\$130,137	Eastern Shore Natural Gas
\$15,070	Florida Electric
\$4,990	Aspire Energy
\$11,153	Propane Distribution
<u>\$12,187</u>	Corporate / Other
\$260,316	Total Budgeted Capital Spending

Regulated	89.1%
Unregulated	6.3%
Other	<u>4.6%</u>
Total	<u>100.0%</u>

- Natural Gas Distribution Natural Gas Transmission
- Electric Distribution
- Unregulated Energy
- Corporate/ Other



#### Key Elements of our Strategy Grow earnings from a stable utility foundation and invest in related businesses that enhance shareholder value

Executing on capital investments that generate returns greater than our cost of capital

Expanding our energy distribution and transmission businesses organically including new geographic areas

Expand our footprint in potential growth markets through strategic acquisitions

Enter new unregulated energy businesses that complement our existing operating units and growth strategy, while capitalizing on opportunities across the energy value chain

Differentiate Chesapeake as a full-service energy supplier /partner/ provider - through a customer-centric model

Seek to leverage our pipeline capabilities, skill sets, and assets and be a preferred owner and operator of pipeline systems to serve high growth markets within and beyond our existing footprint



## Key Initiatives for Growth

#### Fiscal 2017

#### <u>Utility</u>

- Customer Growth
- Conversions
- Florida Gas Reliability (GRIP)
- Florida Electric Reliability (ESTAR)
- Service Expansions
  - White Oak Project Completed
  - ESNG 2017 Expansion Constructed
  - Expansion to and in Ocean City
- ESNG Rate Case
- ESNG System Reliability Project Constructed
- Acquisitions

#### Unregulated Energy

- Customer Growth
  - Aspire Energy of Ohio
  - Propane
  - Autogas
  - PESCO new services and territories
  - Acquisitions

#### Fiscal 2018

#### <u>Utility</u>

- Customer Growth
- Conversions
- Florida Gas Reliability (GRIP)
- Florida Electric Reliability (ESTAR)
- Service Expansions
  - ESNG 2017 Expansion in Service
  - Expansion in Ocean City
  - Florida Gas Expansions
- Acquisitions
- Midstream Opportunities

#### Unregulated Energy

- Customer Growth
  - Aspire Energy of Ohio
  - Propane
  - Autogas
  - PESCO new services and territories
  - Combined Heat & Power Plants
  - Gas Pipelines for Power Generators
  - Acquisitions

Opportunistic Growth



## Investment Highlights

#### A High Growth Energy Delivery Investment Proposition

Diversified Asset Base

- Utility foundation with upside from complementary unregulated energy platform
- Natural gas and electric distribution businesses serving approximately 181,000 utility customers
- 83% of investment in regulated energy and 17% of investment in unregulated energy as of 12/31/16

Strong Financial Performance & Consistent Track Record

- Attractive five year annual compound shareholder return of 21% as of 12/31/16
- 10 consecutive years of EPS growth; 8.3% five year annual compound EPS growth as of 12/31/16
- Achieved ROEs ranging from 11.2% 12.2% over the last ten years (Average 11.7%)
  - 13 consecutive years of dividend growth; 56 consecutive years of dividends
  - 6.1% 1-year annualized dividend growth rate (5.8% five year compound annual growth rate)

Balance Sheet that Supports Growth

- Strong balance sheet with equity to total capitalization target of 50% 60%
- Total assets of \$1.2 billion with approximately \$987 million of those assets representing net plant
- High investment-grade credit ratings (NAIC1) with ample liquidity to support growth

Future Earnings Growth Opportunities

- \$260 million in budgeted capital expenditures for 2017
- Projects to be completed in 2017 that will generate additional earnings growth in 2018 and beyond
  - Continuing to pursue and develop new growth opportunities and regulatory strategies that build on our core businesses
- Continued deployment of the strategies that have generated our success and which provide the strategic infrastructure for sustainable future growth



## Any Questions?



# Appendix



## **Current Key Growth Initiatives**

#### Summary of Completed and Underway Projects

		Project	Description	Capacity	Status
Delmarva		Eastern Shore Natural Gas White Oak Expansion	Natural gas transportation services to Calpine's electric generating plant in Dover, DE	Capacity increase of 45,000 dt/d from May to October with allowable interruption period of up to 90 days from November to April	In-Service March 2017
		Eastern Shore Natural Gas System Reliability	Additional facilities that ensure the quality of service and optimal system design and operation	No new capacity is being created; this project is strictly a reliability project	In-Service April 2017
		Eastern Shore Natural Gas 2017 Expansion Project	Capacity expansion of ESNG's existing pipeline to provide additional natural gas transportation services to several customers		Filing process initiated, Precedent Agreements signed
Florida	ſ	Florida Gas Reliability Infrastructure Program (GRIP)Natural gas pipe replacement program. Enhances reliability and integrity of systems and allows recovery capital and related costs through rates.		Replaced 214 miles of distribution mains through 2016	Ongoing
		Eight Flags Energy, LLCCombined heat and power plant operating in our natural gas and electric distribution territory on Amelia Island in Nassau County, Florida.		Plant produces approximately 20MW of base load power sold to FPU for electric distribution. Steam generated sold to Rayonier Performance Fibers	Fully Operational
Ohio -	L	Florida Electric Reliability Infrastructure Program (ESTAR)	Florida distribution system replacement program. Enhances reliability and outage response and allows recovery of capital and related costs through rates.	Estimated capital replacement of approximately \$69 million	Florida PSC Filing
		Aspire Energy of Ohio	Provides natural gas supply to local distribution cooperatives and companies; and sources gas from 300 producers in Eastern Ohio.	2,550 miles of pipeline	Accretive after first 12 months



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## Eight Flags Energy, LLC

#### **Combined Heat and Power Plant**



Project completed and fully operational in July 2016

#### **Project Specifics**

Capital Investment:	\$40.0 Million
Capacity:	20 MW
• Annual Margin:	\$8.2 Million
<ul> <li>Est. electric purchase savings</li> </ul>	\$3 to \$4 Million per year depending on natural gas prices

• The Eight Flags Energy CHP Plant is fully commissioned and in service, providing opportunities across our business units to deliver more value to our customers and shareholders

- 2016 margin of \$5.0 million and \$8.2 million expected for 2017
- FPU customers will benefit from reliable, environmentally friendly electricity in their homes and businesses and cost savings in the coming years



## **Regulatory Matters**

#### Delaware and Maryland (LDCs), Florida (FPU) and FERC (ESNG)

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	Chesapeake Utilities - Delaware Division	Chesapeake Utilities - Florida Division	FPU Natural Gas	FPU Electric	Chesapeake Utilities - Maryland Division	Eastern Shore	Sandpiper
Regulatory Agency:	Delaware PSC	Florida PSC	Florida PSC	Florida PSC	Maryland PSC	FERC	Maryland PSC
Commission Structure:	5 commissioners	5 commissioners	5 commissioners	5 commissioners	5 commissioners	5 commissioners	5 commissioners
	Part-Time	Full-Time	Full-Time	Full-Time	Full-Time	Full-Time	Full-Time
	Gubernatorial Appointment	Gubernatorial Appointment	Gubernatorial Appointment	Gubernatorial Appointment	Gubernatorial Appointment	Presidential Appointment	Gubernatorial Appointment
Base Rate							
Proceeding:							
Delay in collection of rates subsequent to filing application	60 days	90 days	90 days	90 days	180 days	Up to 180 days	180 days
Application date associated with the most recent permanent rates	12/21/2015	7/14/2009	12/17/2008	4/28/2014	5/1/2006	12/30/2010 <sup>(2)</sup>	12/2/2015
Effective date of permanent rates	01/01/2017	1/14/2010	1/14/2010 <sup>(1)</sup>	11/1/2014	12/1/2007	7/29/2011 <sup>(2)</sup>	12/1/2016
Rate increase approved	\$2,250,000	\$2,536,300	\$7,969,000	\$3,750,000	\$648,000	\$805,000 <sup>(2)</sup>	\$—
Rate of return approved	9.75%	10.80%	10.85%	10.25%	10.75%	13.90%	Not Stated

(1) Eastern Shore allowed pre-tax, pre-interest return. ESNG base rate proceeding filed January 27, 2017



## **THANK YOU!**



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**TOP** WORK PLACES

