CHESAPEAKE UTILITIES CORPORATION **Investor Presentation**

Sidoti Spring Small Cap Virtual Conference

March 22, 2023



Today's Presenters





Beth Cooper

Executive Vice President,
Chief Financial Officer, Treasurer &
Assistant Corporate Secretary



Alex Whitelam
Head of Investor Relations



Forward Looking Statements and Other Statements

Safe Harbor Statement

Some of the Statements in this document concerning future Company performance will be forward-looking within the meanings of the securities laws. Actual results may materially differ from those discussed in these forward-looking statements. You should refer to the additional information contained in Chesapeake Utilities' Annual Report on Form 10-K for the year ended December 31, 2022 filed with the SEC and other subsequent SEC filings concerning factors that could cause those results to be different than contemplated in today's discussion.

Non-GAAP Financial Information

This presentation includes non-GAAP financial measures including Adjusted Gross Margin. A "non-GAAP financial measure" is generally defined as a numerical measure of a company's historical or future performance that includes or excludes amounts, or that is subject to adjustments, so as to be different from the most directly comparable measure calculated or presented in accordance with GAAP. Our management believes certain non-GAAP financial measures, when considered together with GAAP financial measures, provide information that is useful to investors in understanding period-over-period operating results separate and apart from items that may, or could, have a disproportionately positive or negative impact on results in any particular period. A reconciliation of GAAP to non-GAAP financial measures is included in the appendix of this presentation.

The Company calculates Adjusted Gross Margin by deducting the purchased cost of natural gas, propane and electricity and the cost of labor spent on direct revenue-producing activities from operating revenues. The costs included in Adjusted Gross Margin exclude depreciation and amortization and certain costs presented in operations and maintenance expenses in accordance with regulatory requirements. Adjusted Gross Margin should not be considered an alternative to Gross Margin under US GAAP which is defined as the excess of sales over cost of goods sold. The Company believes that Adjusted Gross Margin, although a non-GAAP measure, is useful and meaningful to investors as a basis for making investment decisions. It provides investors with information that demonstrates the profitability achieved by the Company under the Company's allowed rates for regulated energy operations and under the Company's competitive pricing structures for unregulated energy operations. The Company's management uses Adjusted Gross Margin as one of the financial measures in assessing a business unit's performance. Other companies may calculate Adjusted Gross Margin in a different manner.



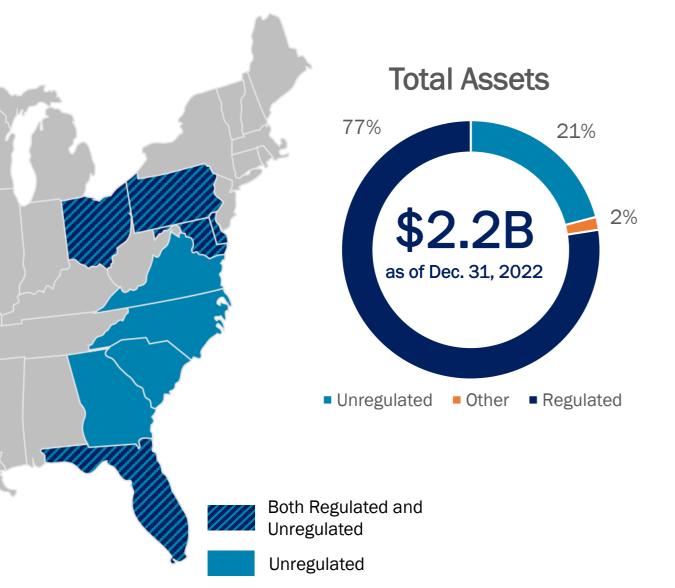
Financial Highlights



- **160+** Years providing energy
- **1,034** Employees at Dec. 31, 2022
- ~310,000 Distribution customers
- \$2.2 billion Total Assets at December 31, 2022
- 16th Consecutive year of earnings growth
- 7.6% Growth in Net Income over 2021
- 2x Doubled Net Income over last 6 years
- 18th Consecutive year with a Return on Equity above 11%
- 62 Consecutive years paying quarterly dividends
- 19th Consecutive year increasing annualized dividend per share



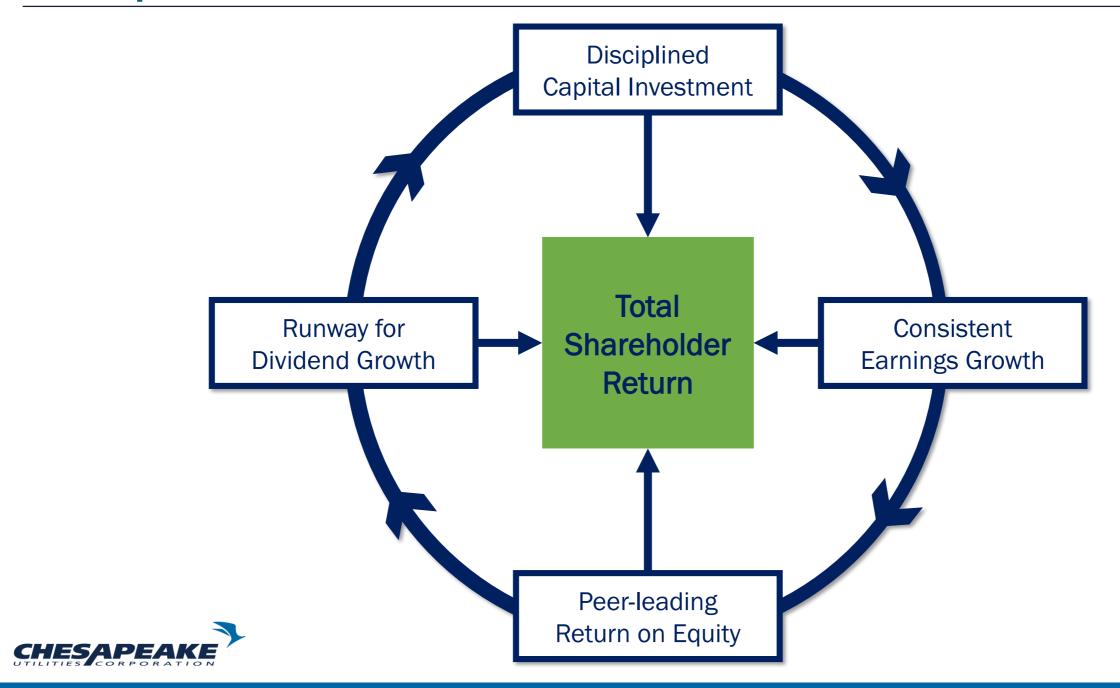
Diversified Portfolio of Energy Delivery Solutions



| Business Line | States Served | | | |
|-----------------------------|--|--|--|--|
| Regulated Energy Segment | | | | |
| Natural Gas Transmission | DE, FL, MD, PA, OH | | | |
| Natural Gas Distribution | DE, MD, FL | | | |
| Electric Distribution | FL | | | |
| Unregulated Energy Segment | | | | |
| Propane Distribution | PA, DE, MD, VA, NC, SC, FL | | | |
| Natural Gas Pipeline System | ОН | | | |
| CNG Services | Multiple – Including New CNG Fueling Station in GA | | | |
| CHP Generation | FL | | | |
| RNG Opportunities | Multiple – Including projects and acquisitions in OH, MD, FL | | | |

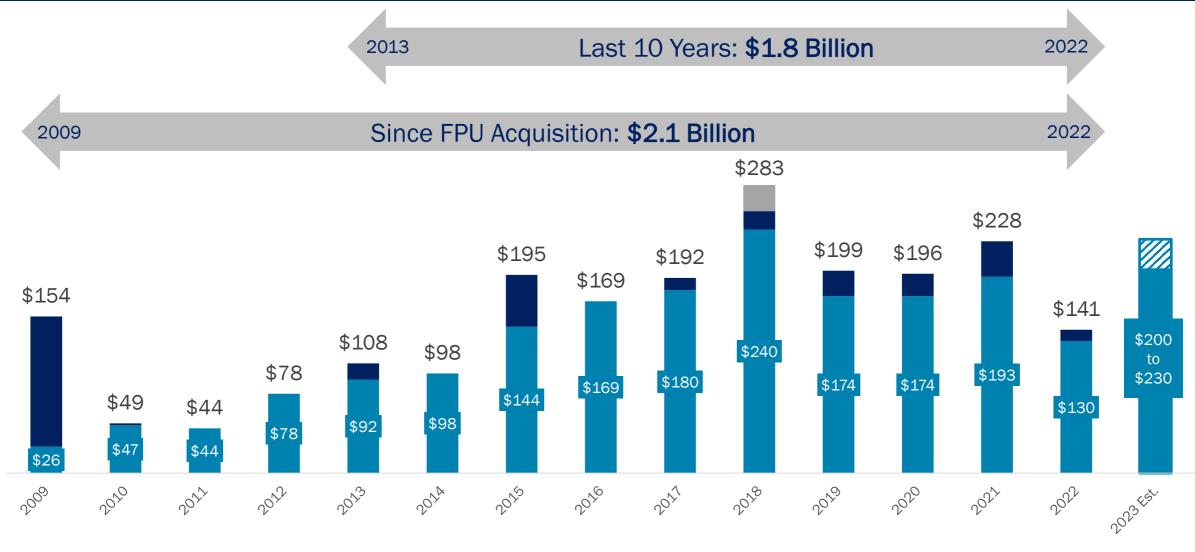


Chesapeake Utilities' Model for Financial Success



Capital Investment Has Driven Our Earnings Growth

Long track record of prudent capital investments





■ Capital investments

Acquisitions

■ Hurricane Michael

Historical Earnings and Dividend Performance

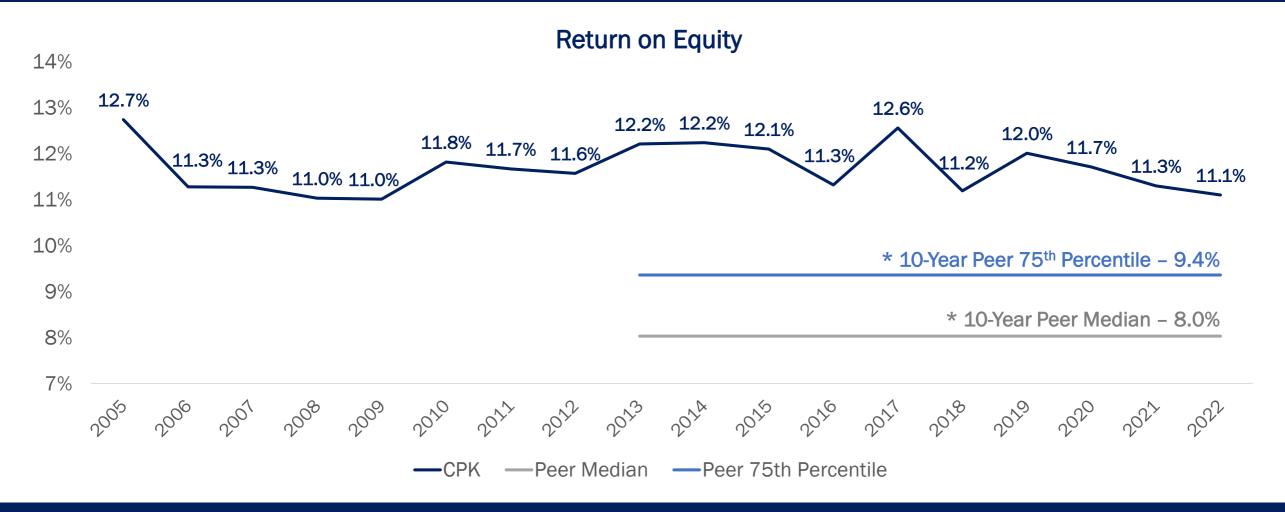
Long history of industry leading earnings and dividend growth





Solid Track Record of Return on Equity

Consistently exceeding peer median and 75th percentile







Financial Metrics Performance

| | CPK Results | | | Chesapeake Percentiles Compared to Performance Peer Group | | | | |
|------------------------------|-------------|-------|-------|--|-----|------|------|------|
| Performance Metrics | 1yr | 3yr | 5yr | 10yr | 1yr | 3yr | 5yr | 10yr |
| CapEx / Total Capitalization | 9.0% | 12.9% | 15.9% | 18.6% | 17% | 80% | 99% | 100% |
| EPS Growth (CAGR) | 6.6% | 8.5% | 7.3% | 9.8% | 52% | 66% | 89% | 100% |
| Return on Equity | 11.1% | 11.4% | 11.5% | 11.7% | 90% | 100% | 99% | 96% |
| DPS Growth (CAGR) | 11.5% | 9.7% | 10.5% | 8.2% | 84% | 100% | 100% | 100% |
| Earnings Retention Ratio | 57.6% | 58.5% | 58.4% | 58.4% | 90% | 89% | 100% | 100% |
| Shareholder Return (CAGR) | -17.6% | 9.1% | 10.4% | 16.9% | 0% | 100% | 100% | 100% |

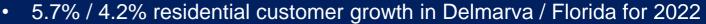
Industry leading financial performance is driving increased value



Growth Platform Focus



Organic Growth:



- Achieved 100,000 customer mark on Delmarva in 2022
- Opportunity for continued strong customer growth
- Continued propane CGS conversions to natural gas



Gas Transmission:

- FERC approval for Southern Expansion
- Wildlight expansion in Yulee, Florida
- Clean Energy expansion for CNG fueling station in Davenport, Florida
- Other pipeline expansions continue to advance
- New projects being evaluated and pursued in Delmarva, Florida and Ohio



Propane Distribution:

- Completed two acquisitions in 2022, expanding service in North Carolina and Florida service territories
- Integrating Sharp's programs and practices within acquisitions



Marlin Gas Services:

- \$2.8M of increased demand for CNG services in 2022
- Providing interim service for Clean Energy's CNG fueling station in Florida
- Transported hydrogen in 2022 and recently initiated RNG transportation

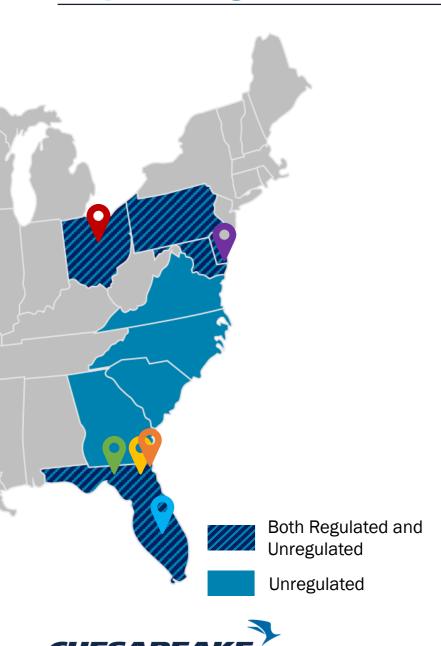


Sustainable Investments:

- Planet Found acquisition provides a poultry technology platform
- Announced plan to construct and operate a RNG facility at Full Circle Dairy
- Established RNG injection point in Yulee, Florida
- Hydrogen testing at Eight Flags planned for 2023



Expanding Our Service Territory With Sustainable Investments





33-mile pipeline transporting RNG to Aspire Energy of Ohio's gathering system

Planet Found Biogas Facility

 First poultry waste-to-energy project on the Delmarva Peninsula, currently generating electricity and capable of producing RNG

Clean Energy Expansion – Under Construction

 2.2-mile pipeline transporting natural gas to support Clean Energy Fuels' CNG fueling station

Radio Road RNG Injection Point

- Recently injected RNG and can accept CNG and LNG
- Our first gate system in Florida to allow alternative fuels to be injected into pipeline delivery system

Full Circle Dairy RNG Processing Facility – Under Construction

- First full-scale RNG processing facility utilizing dairy cow waste as feedstock
- Processing and delivering more than 100K Dts per year of RNG

Hydrogen Testing at Eight Flags CHP

- Successful test of 4% hydrogen blend in early 2022
- New turbine installed in December 2022, which can accommodate greater quantities of hydrogen
- Testing with 10% and 20% blends scheduled for 2023

Major Projects and Initiatives

Key Projects Driving Adjusted Gross Margin



Project/Initiative

in thousands

Pipeline Expansions:

Western Palm Beach County, Florida Expansion Del-Mar Energy Pathway Guernsey Power Station Southern Expansion Winter Haven Expansion

Beachside Pipeline Extension North Ocean City Connector

St. Cloud / Twin Lakes Expansion Clean Energy

Wildlight

Total Pipeline Expansions

CNG/RNG/LNG Transportation and Infrastructure

Acquisitions:

Propane Acquisitions
Escambia Meter Station
Total Acquisitions

Regulatory Initiatives:

Florida GRIP
Capital Cost Surcharge Programs
Elkton Gas STRIDE Plan
Florida Rate Case Proceeding
Electric Storm Protection Plan
Total Regulatory Initiatives

Total

Year-Over-Year Change

| Adjusted Gross Margin | | | | | | |
|---|--|----------|---|----------|---|--|
| Year Ended | | | Estimate for | | | |
| | nber 31, | Fiscal | | | | |
| <u>2021</u> | <u>2022</u> | | <u>2023</u> | | <u>2024</u> | |
| \$ 4,729 4,584 187 — | \$ 5,227 6,909 1,377 — 260 | \$ | 5,227 6,980 1,486 586 576 1,825 | \$ | 5,227 6,903 1,482 2,344 626 2,451 | |
| | | | 1,023 | | 200 | |
| _ | _ _ 126 | | 414 1,009 | | 584 1,009 | |
| 0.500 | 12 900 | | 528 | | 2,000 | |
| 9,500 | 13,899 | | 18,631 | | 22,826 | |
| 7,566 | 11,100 | | 11,892 | | 12,348 | |
| 603 583 | 10,762 999 | | 12,000 1,000 | | 12,250 1,000 | |
| 1,186 | 11,761 | | 13,000 | | 13,250 | |
| 16,995 1,199 26 — — 18,220 | 19,885 2,001 264 2,474 486 25,110 | | 19,885 2,811 354 15,362 1,137 39,549 | | 19,885 2,831 357 17,153 2,113 42,339 | |
| \$ 36,472 | \$ 61,870 | \$ \$ | 83,072 21,202 | \$ \$ | 90,763 7,691 | |



Key Expansion Projects

Significant activity in 2023

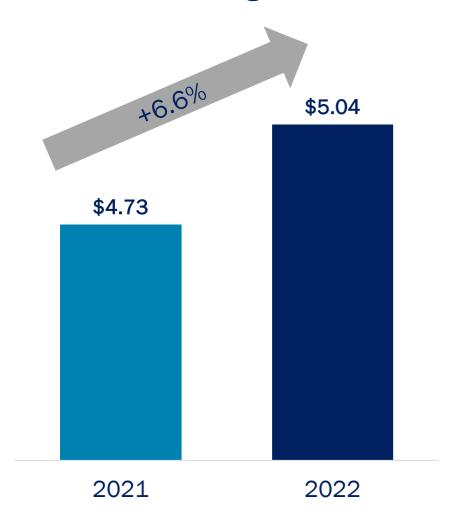
| Project | Capital Investment | Fully In Service | Annual Adjusted Gross Margin Estimate | |
|----------------------------------|--------------------|---------------------|--|--|
| Del-Mar Energy Pathway* | \$60.1 million | Q4 2021 | \$7.0 million | |
| West Palm Beach County* | \$28.9 million | Q4 2021 | \$5.2 million | |
| Guernsey Power Station | \$6.5 million | Q4 2021 | \$1.5 million | |
| Winter Haven Expansion | \$3.5 million | Q3 2022 | \$0.6 million | |
| North Ocean City Connector** | \$6.3 million | Q1 2023 | \$0.4 million | |
| St. Cloud / Twin Lakes Expansion | \$3.5 million | Q2 2023 | \$0.6 million | |
| Beachside Pipeline Extension | \$10.5 million | Q2 2023 | \$2.5 million | |
| Clean Energy Expansion | \$4.2 million | Q3 2023 | \$1.0 million | |
| Southern Expansion | \$14.0 million | Q4 2023 | \$2.3 million | |
| Wildlight Expansion | \$13.4 million | 2025 | \$2.0 million | |

Total investments of \$150.9 million generate incremental adjusted gross margin of \$23.1 million once fully in service in 2025



2022 Financial Performance

Diluted Earnings Per Share



2022 Key Adjusted Gross Margin Drivers

\$10.6M

Contributions from Acquisitions

\$8.1M

Pipeline Expansion and Natural Gas
Organic Growth

\$7.4M

Regulated
Infrastructure
Programs
and Recovery
Mechanisms

\$3.6M

Higher Fees and Propane Margins per Gallon

\$3.5M

Increased Demand for CNG, RNG and LNG services

\$3.1M

Increased Customer Consumption



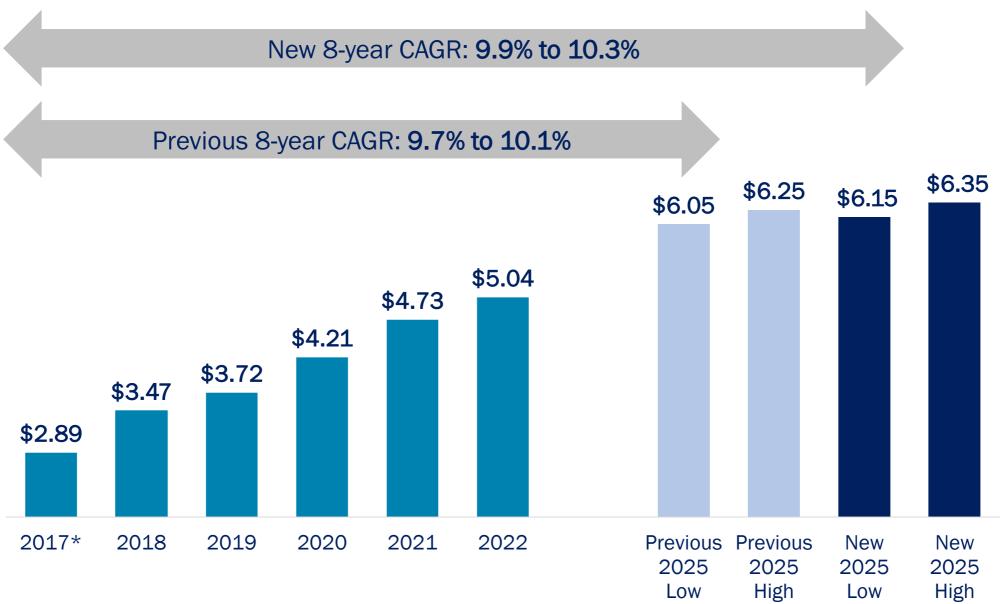
Capital Expenditure Guidance Update



Strategic capital investments continue to drive earnings growth



Diluted Earnings Per Share Guidance Update





Investment Proposition – Committed to Superior Performance





CHESAPEAKE UTILITIES CORPORATION Thank You.

Questions?

