



## 2012 AGA Financial Forum

**EVERYONE  
MATTERS,  
EVERY DAY.**

## Forward Looking Statements and Other Disclosures



**Safe Harbor Statement:** Some of the Statements in this document concerning future company performance will be forward-looking within the meanings of the securities laws. Actual results may materially differ from those discussed in these forward-looking statements, and you should refer to the additional information contained in Chesapeake Utilities Corporation's 2011 Annual Report on Form 10-K, as amended, filed with the SEC and our other SEC filings concerning factors that could cause those results to be different than contemplated in today's discussion.

**REG G Disclosure:** Today's discussion includes certain non-GAAP financial measures as defined under SEC Regulation G. Although non-GAAP measures are not intended to replace the GAAP measures for evaluation of Chesapeake's performance, Chesapeake believes that the portions of the presentation, which include certain non-GAAP financial measures, provide a helpful comparison for an investor's evaluation purposes.

**Gross Margin:** Gross Margin is determined by deducting the cost of sales from operating revenue. Cost of sales includes the purchased fuel cost for natural gas, electric and propane distribution operations and the cost of labor spent on different revenue-producing activities. Other companies may calculate gross margin in a different manner.



EVERYONE  
MATTERS,  
EVERY DAY.



CHESAPEAKE  
IS INSPIRING.



CHESAPEAKE  
IS HONEST.



CHESAPEAKE  
IS RESULTS-  
ORIENTED.



CHESAPEAKE  
FINDS CREATIVE  
SOLUTIONS.



CHESAPEAKE  
DOES THE RIGHT  
THING.



CHESAPEAKE  
IS UNITED.

# 2011 Financial Results

For the twelve months ended December 31,

(in thousands except per share amounts)

	2011	2010	Change
Operating Income			
Regulated Energy	\$ 44,204	\$ 43,509	\$ 695
Unregulated Energy	9,326	7,908	1,418
Other	175	513	(338)
Total Operating Income	53,705	51,930	1,775
Other Income	906	195	711
Interest Charges	9,000	9,146	(146)
Income Before Taxes	45,611	42,979	2,632
Income Taxes	17,989	16,923	1,066
Net Income	\$ 27,622	\$ 26,056	\$ 1,566
Diluted Earnings Per Share	\$ 2.87	\$ 2.73	\$ 0.14

- Net Income of \$27.6 million compared to \$26.1 million
- Earnings Per Share of \$2.87 compared to \$2.73
- Growth in the energy businesses overcame lower energy consumption, as a result of warmer temperatures:
  - Continued growth and expansion of the natural gas distribution systems
- Natural gas transmission margin growth from a new mainline extension to interconnect with TETLP, system expansion projects, and new services to an existing customer facility
- Higher retail margins per gallon from the propane distribution operations

# Reconciliation of 12/31/2011 Performance

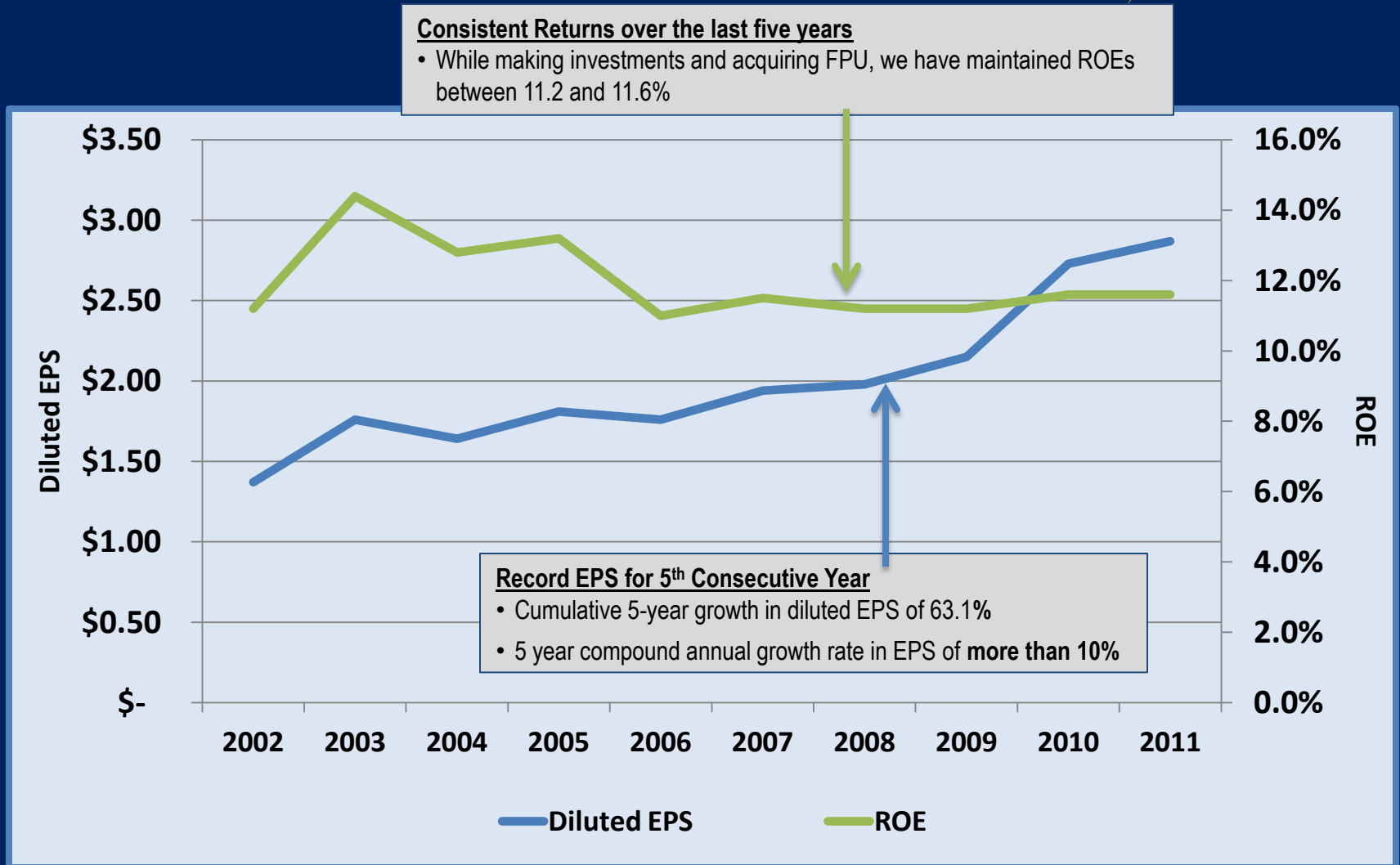
(in thousands, except share and per share amounts)

	Pre-tax Income	Net Income	Weighted Shares O/S	Diluted EPS
<b>2010 Reported Results</b>	\$ 42,979	\$ 26,056	9,582,374	\$ 2.73
<b>Increased Margins:</b>				
Eastern Shore TETCO expansion	2,028	1,184	9,582,374	0.12
Eastern Shore other new transportation services, net of decontracting	886	518	9,582,374	0.05
Eastern Shore increase in rates	409	239	9,582,374	0.02
Delmarva NG large commercial/industrial growth	1,162	690	9,582,374	0.07
Delmarva NG residential growth	429	255	9,582,374	0.03
Florida NG growth, including Indiantown acquisition in August 2010	771	474	9,582,374	0.05
Propane distribution margin per gallon increase	2,248	1,381	9,582,374	0.14
Lower energy consumption, due primarily to warmer temperatures	(5,233)	(3,168)	9,582,374	(0.33)
	2,700	1,573	9,582,374	0.15
<b>Increased Other Expenses:</b>				
Increased depreciation/asset removal costs from regulated assets	(1,232)	(732)	9,582,374	(0.08)
Eastern Shore pipeline integrity costs	(403)	(239)	9,582,374	(0.02)
Increased vehicle fuel costs	(621)	(376)	9,582,374	(0.04)
Additional legal costs as a result of an electric franchise dispute	(537)	(330)	9,582,374	(0.03)
	(2,793)	(1,677)	9,582,374	(0.17)
<b>Unusual Items:</b>				
Florida regulatory reserve	1,500	921	9,582,374	0.10
Sales and gross receipts taxes	959	589	9,582,374	0.06
Absence of merger-related costs in 2011	660	395	9,582,374	0.04
Proceeds from litigation settlement with a major propane supplier	575	342	9,582,374	0.04
Gain from the sale of Internet Protocol address asset	553	331	9,582,374	0.03
Severance and pension settlement charges	(1,284)	(777)	9,582,374	(0.08)
BravePoint's decline in operating income due to a new product launch	(858)	(527)	9,582,374	(0.05)
Absence of reserve for propane litigation settlement	460	283	9,582,374	0.03
	2,565	1,557	9,582,374	0.17
<b>Net other changes:</b>	160	98	9,582,374	0.01
Subtotal	45,611	27,607	9,582,374	2.89
Tax rate adjustment		15	9,582,374	0.00
Weighted average share adjustment			9,651,058	(0.02)
<b>2011 Reported Results</b>	<b>\$ 45,611</b>	<b>\$ 27,622</b>	<b>9,651,058</b>	<b>\$ 2.87</b>

*Based upon adjusted EPS, year-to-date earnings growth is 5.4%.*

	<u>2011</u>	<u>2010</u>
Diluted EPS	\$ 2.87	\$ 2.73
Less: Amortization of Premium and Transition/Transaction Costs	(0.15)	(0.15)
Adjusted EPS after Amortization	<u>\$ 2.72</u>	<u>\$ 2.58</u>

# Long-term Sustained Performance



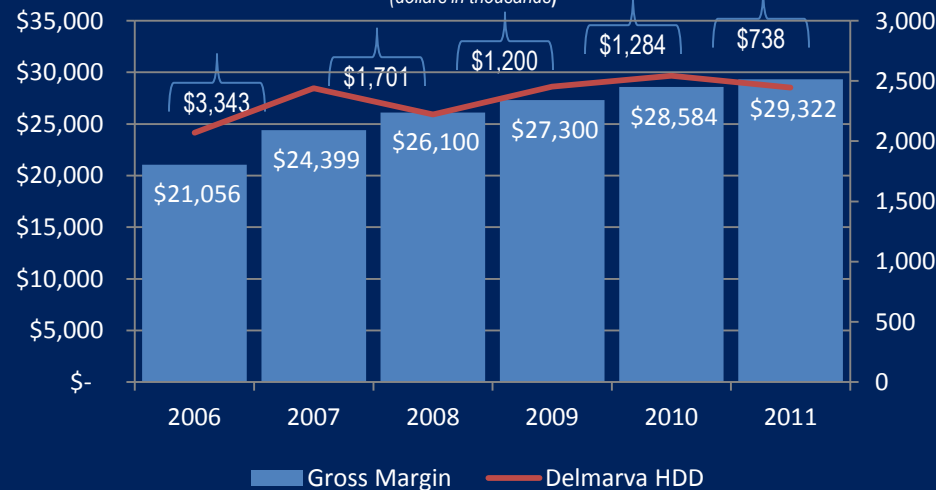
# Delmarva Natural Gas Distribution - *Track Record of Success*

- Growth fueled by commercial and industrial customer conversions and supplemented by residential customer growth
- Added 20 large commercial and industrial customers since July 2010 with estimated annual gross margin of \$2.1 million
  - Annualized margin from large commercial and industrial customers added in 2011 alone equates to 3,700 residential customers

- Average annual Equivalent Residential Customer growth is approximately 9.9% in 2011
- Delmarva Natural Gas Distribution has generated an average annual customer growth rate of 3.5% or about 1,700 customers per years since 2006
- Residential customer growth for 2011 was 2%

**Gross Margin and Delmarva HDD**

(dollars in thousands)



**Operating Income**

(in thousands)

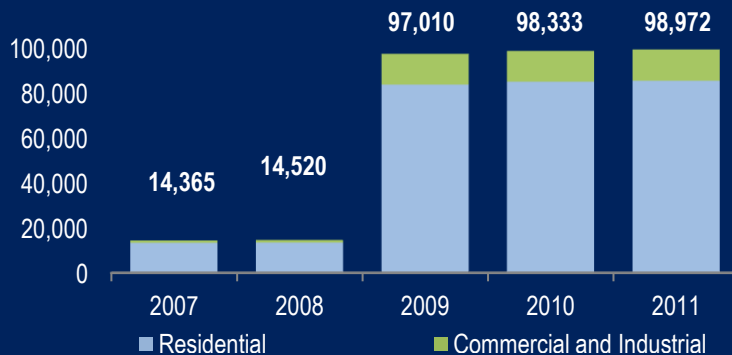


# Florida Regulated Energy Distribution - *Track Record of Success*

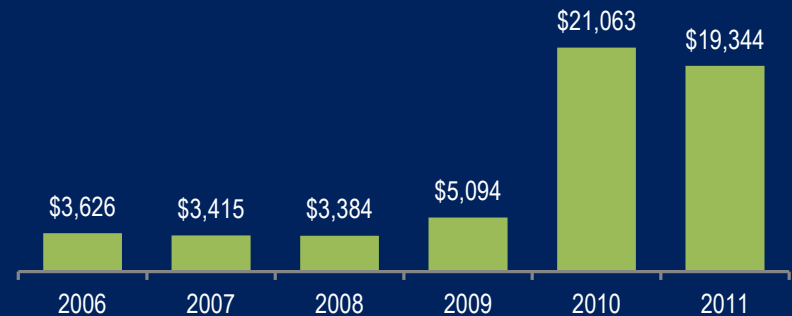
- Increased presence in Florida as a result of Chesapeake's Florida division, acquisition of Florida Public Utilities in 2009, and acquisition of Indiantown in 2010
  - Operating income increased more than 300% from 2009 to 2010
- Margin growth is being driven by commercial and industrial growth
- \$771,000 in additional gross margin as a result of 2% growth in commercial and industrial customers
- \$377,000 additional gross margin from Indiantown acquisition



Average Customer Count



Operating Income  
(in thousands)

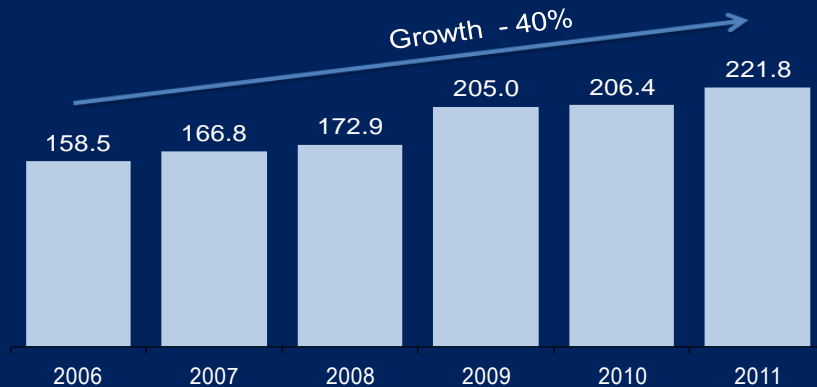




# Natural Gas Transmission - *Track Record of Success*

- New expansion projects and transportation services generated \$3.0 million in additional gross margin in 2011
- Significant accomplishment – Eastern Shore Natural Gas commenced new transportation service to provide access to new supply with TETLP for a 3-year phase in of 20,000 to 40,000 dekatherms of capacity – generating annualized margin of approximately \$2.1 million
- Rate case settlement, providing for a pre-tax return of 13.9 percent

**Year-End Pipeline Capacity**  
(dekatherms in thousands)



**Operating Income**  
(in thousands)



# Unregulated Energy - Track Record of Success

## Organic Growth

- Expanding our footprint
- Successful propane start-ups in Maryland and Pennsylvania
- Growth in our CGS systems
- New wholesale terminal in Florida
- Record results for the wholesale division
- Successful marketing programs

## Acquisitions

- Purchased operating assets of Crescent Propane in December 2011 – included approximately 800 customers in north central Florida
- Purchased operating assets of Barefoot Bay in January 2012 – included 380 customers in the Vero Beach, Florida area

## Efficiencies and Performance Improvements

- New propane manager hired in Florida
- Migrating to one billing system for all propane operations
- Routing efficiencies

## Operating Income

(in thousands)

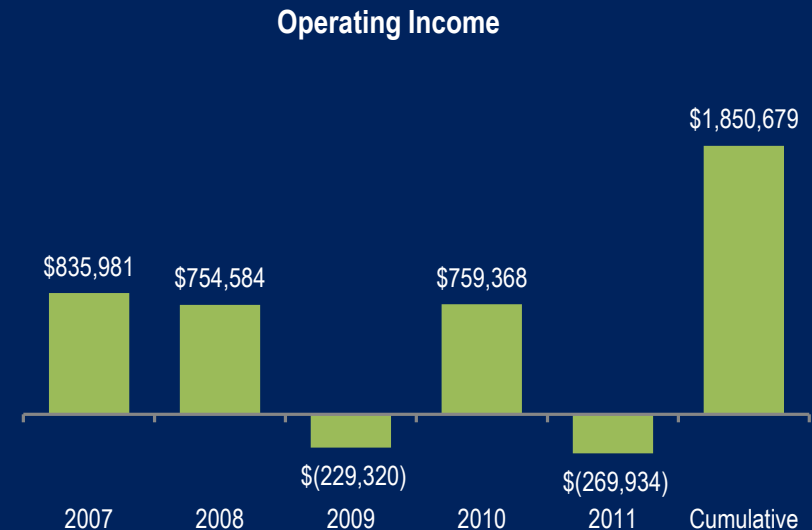


# Advanced Information Services – Our *Track Record*

- BravePoint offers a full suite of products and services
  - Managed services continues to grow
    - BI Practice continues to grow
      - Completion of *profitzoom*™ development and then roll-out; four *profitzoom*™ implementations completed
        - Application Evolution™, a component of *profitzoom*™, is also being marketed separately
          - Many new opportunities for Application Evolution™



Application Evolution™ is a software development platform and methodology for companies who want to modernize their Progress applications using browser-based technology.



# First Quarter 2012 Results

For the three months ended March 31,

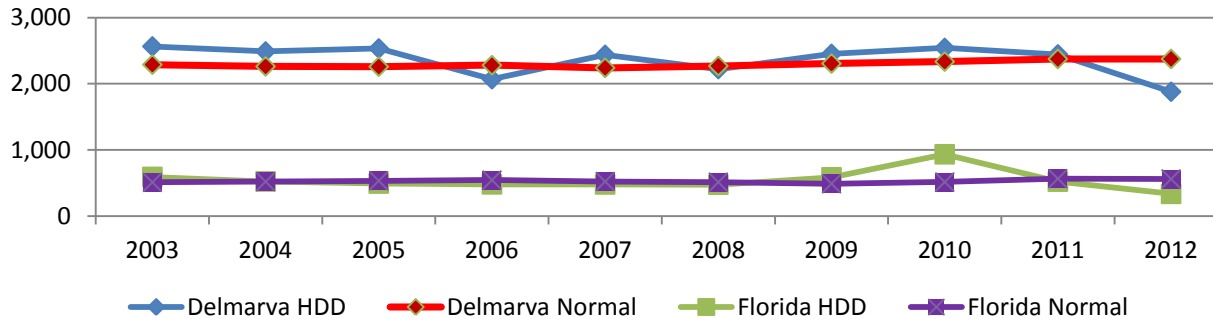
(in thousands except per share amounts)

	2012	2011	Change
Operating Income			
Regulated Energy	\$ 14,798	\$ 16,233	\$ (1,435)
Unregulated Energy	5,154	8,591	(3,437)
Other	121	15	106
Total Operating Income	20,073	24,839	(4,766)
Other Income	196	22	174
Interest Charges	2,291	2,150	141
Income Before Taxes	17,978	22,711	(4,733)
Income Taxes	7,251	8,964	(1,713)
Net Income	\$ 10,727	\$ 13,747	\$ (3,020)
Diluted Earnings Per Share	\$ 1.11	\$ 1.43	\$ (0.32)

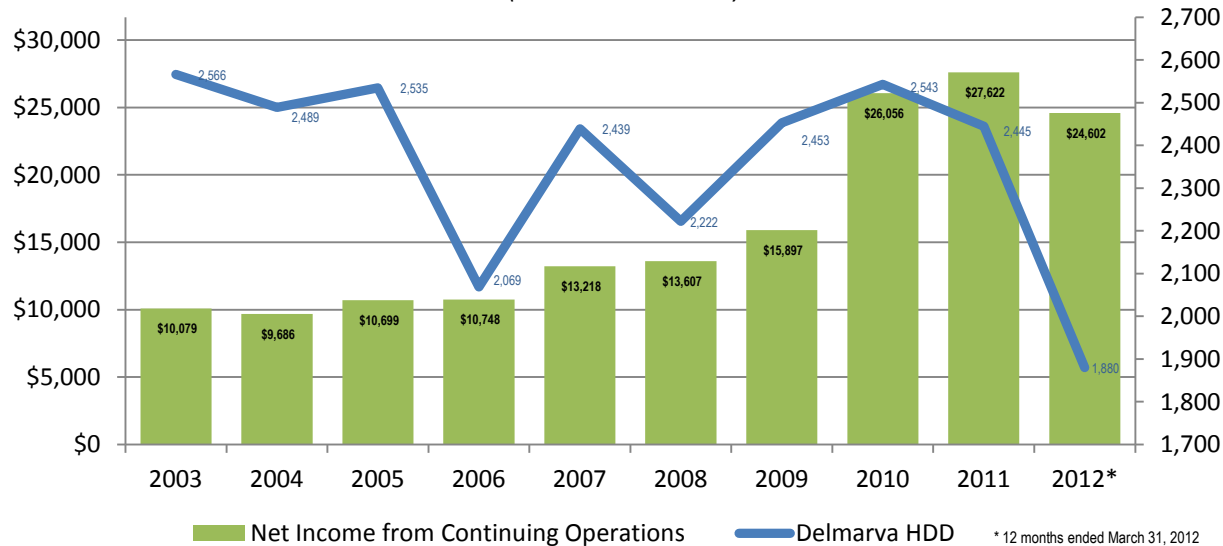
- Warmer weather on the Delmarva Peninsula and in Florida reduced margin by \$4.0 million
- A decline in other volumes for propane distribution further lowered margin by \$587,000
- Eastern Shore's expansion projects and new services generated additional margin of \$553,000
- Customer growth by the natural gas distribution operations generated additional margin of \$562,000
- Amortization associated with the recovery of acquisition adjustment and merger-related costs increased expenses by \$588,000

# Magnitude of Warmer Weather

10-Year Degree Data  
Actual HDD an Normal HDD



Net Income from Continuing Operations and Delmarva HDD  
(dollars in thousands)



## Delmarva

- Warmest first quarter in last 10 years
- 2<sup>nd</sup> warmest first quarter in last 40 years

## Florida

- Warmest first quarter in last 20 years
- 3<sup>rd</sup> warmest first quarter in last 40 years

## Reconciliation of 3/31/12 Earnings Per Share

2011 Reported Diluted EPS	\$ 1.43
Add: Growth in natural gas	\$ 0.07
Less: Warmer temperatures in 2012	\$ (0.25)
Less: Propane Other Volume Decline	\$ (0.04)
Less: Amortization of Acquisition Costs	\$ (0.04)
Less: Electric Franchise Dispute	\$ (0.02)
Less: Non-recurring items in 1Q2011	\$ (0.02)
Less: Other	\$ (0.02)
2012 Reported Diluted EPS	\$ 1.11

- Growth in our businesses continues to be strong
- 7% growth was not sufficient to overcome 25% warmer temperatures

# Reconciliation of 3/31/2012 Performance

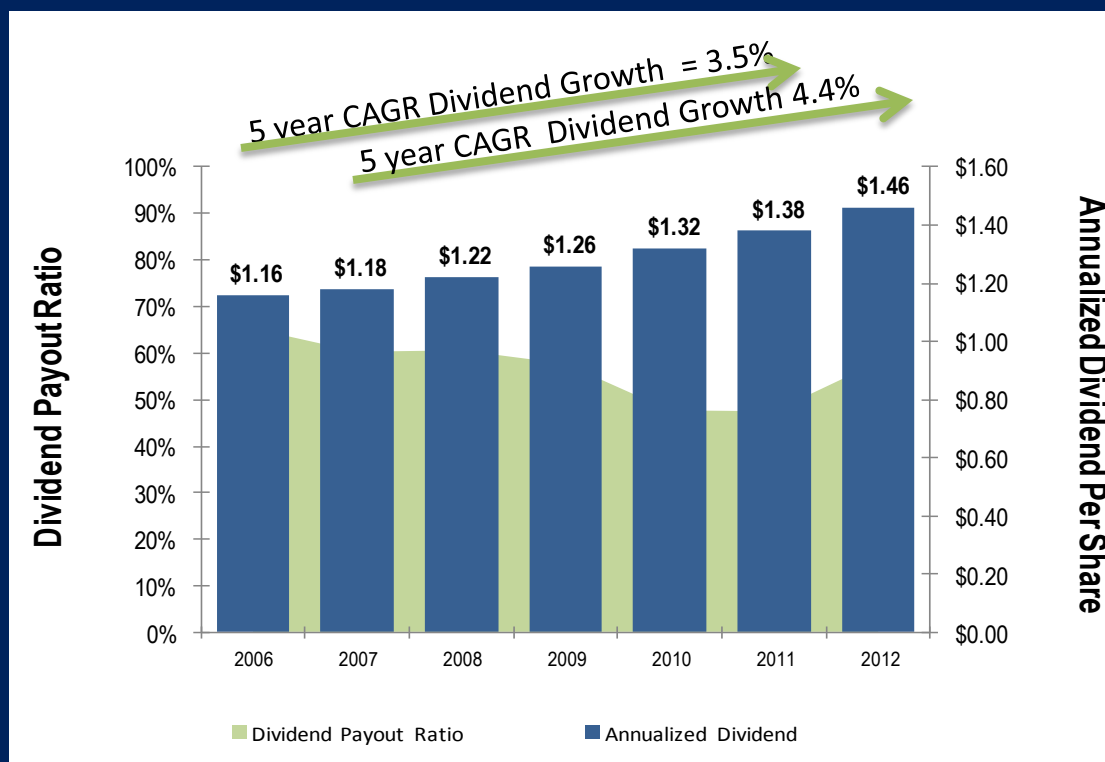
(in thousands, except share and per share amounts)

	Pre-tax Income	Net Income	Weighted Shares O/S	Diluted EPS
<b>Q1 2011 Reported Results</b>	<b>\$ 22,711</b>	<b>\$ 13,747</b>	<b>9,633,796</b>	<b>\$ 1.43</b>
<b>Normalizing Items:</b>				
Weather	(3,982)	(2,410)	9,633,796	(0.25)
Amortization of acquisition premium and costs	(588)	(356)	9,633,796	(0.04)
Non-recurring items in Q1 2011				
Proceeds from litigation settlement with a major propane supplier	(575)	(348)	9,633,796	(0.04)
Severance and pension settlement charges	295	179	9,633,796	0.02
	<u>(4,850)</u>	<u>(2,935)</u>	<u>9,633,796</u>	<u>(0.31)</u>
<b>Increased Margins:</b>				
Delmarva NG customer growth	446	270	9,633,796	0.03
Florida NG customer growth	116	70	9,633,796	0.01
Eastern Shore expansions and new services, net	553	335	9,633,796	0.03
Propane distribution other volume decline	(587)	(355)	9,633,796	(0.04)
Propane distribution margins per gallon increase	628	380	9,633,796	0.04
Propane wholesale marketing decline	(536)	(324)	9,633,796	(0.03)
BravePoint margin increase	437	265	9,633,796	0.03
	<u>1,057</u>	<u>641</u>	<u>9,633,796</u>	<u>0.07</u>
<b>Increased Other Expenses:</b>				
Increased depreciation/asset removal costs from regulated assets	(137)	(83)	9,633,796	(0.01)
Increased legal costs associated with a franchise dispute	(243)	(147)	9,633,796	(0.02)
Lower payroll costs in unregulated energy, net	471	285	9,633,796	0.03
BravePoint operating expense increase	(334)	(202)	9,633,796	(0.02)
Corporate overhead	(520)	(315)	9,633,796	(0.03)
	<u>(763)</u>	<u>(462)</u>	<u>9,633,796</u>	<u>(0.05)</u>
<b>Net other changes:</b>	<u>(177)</u>	<u>(108)</u>	<u>9,633,796</u>	<u>(0.01)</u>
Subtotal	<u>17,978</u>	<u>10,883</u>	<u>9,633,796</u>	<u>1.13</u>
Tax rate adjustment		(156)	9,633,796	(0.02)
Weighted average share adjustment			9,666,885	0.00
<b>Q1 2012 Reported Results</b>	<b>\$ 17,978</b>	<b>\$ 10,727</b>	<b>9,666,885</b>	<b>\$ 1.11</b>

## Continuous Dividend Growth

- Chesapeake has paid a dividend for 51 consecutive years
- Over the last five years, our annual earnings growth of 9.6% has exceeded our compound average annual dividend growth of 3.5%
- 2011 dividend payout ratio was approximately 47.4%
- The Board recently increased the dividend by \$0.08 per share or 5.8%

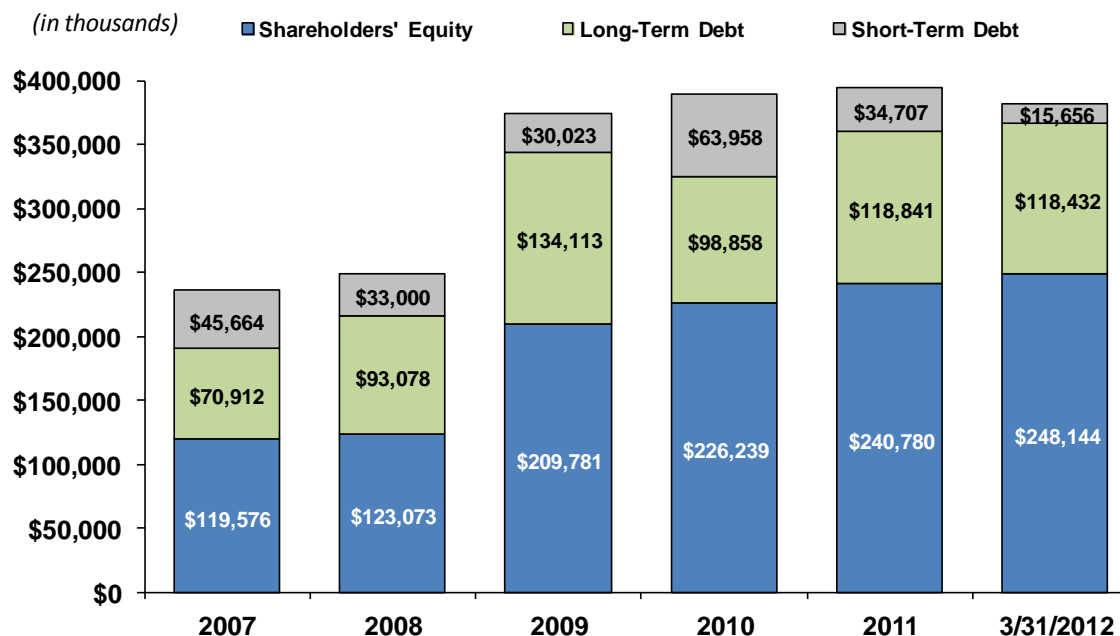
We are committed to dividend growth that is supported by earnings growth.





# Total Capitalization

We are strongly capitalized, enabling us to make the capital investments to continue to capture new growth.



Equity/Permanent Capitalization	62.8%	56.9%	61.0%	69.6%	67.0%	67.7%
Equity/Total Capitalization	50.6%	49.4%	56.1%	58.2%	61.1%	64.9%

*\*\$29.1 million of FPU's long-term debt was redeemed and was temporarily financed with short-term debt. This short-term debt was refinanced with CPK unsecured senior debt in 2011*

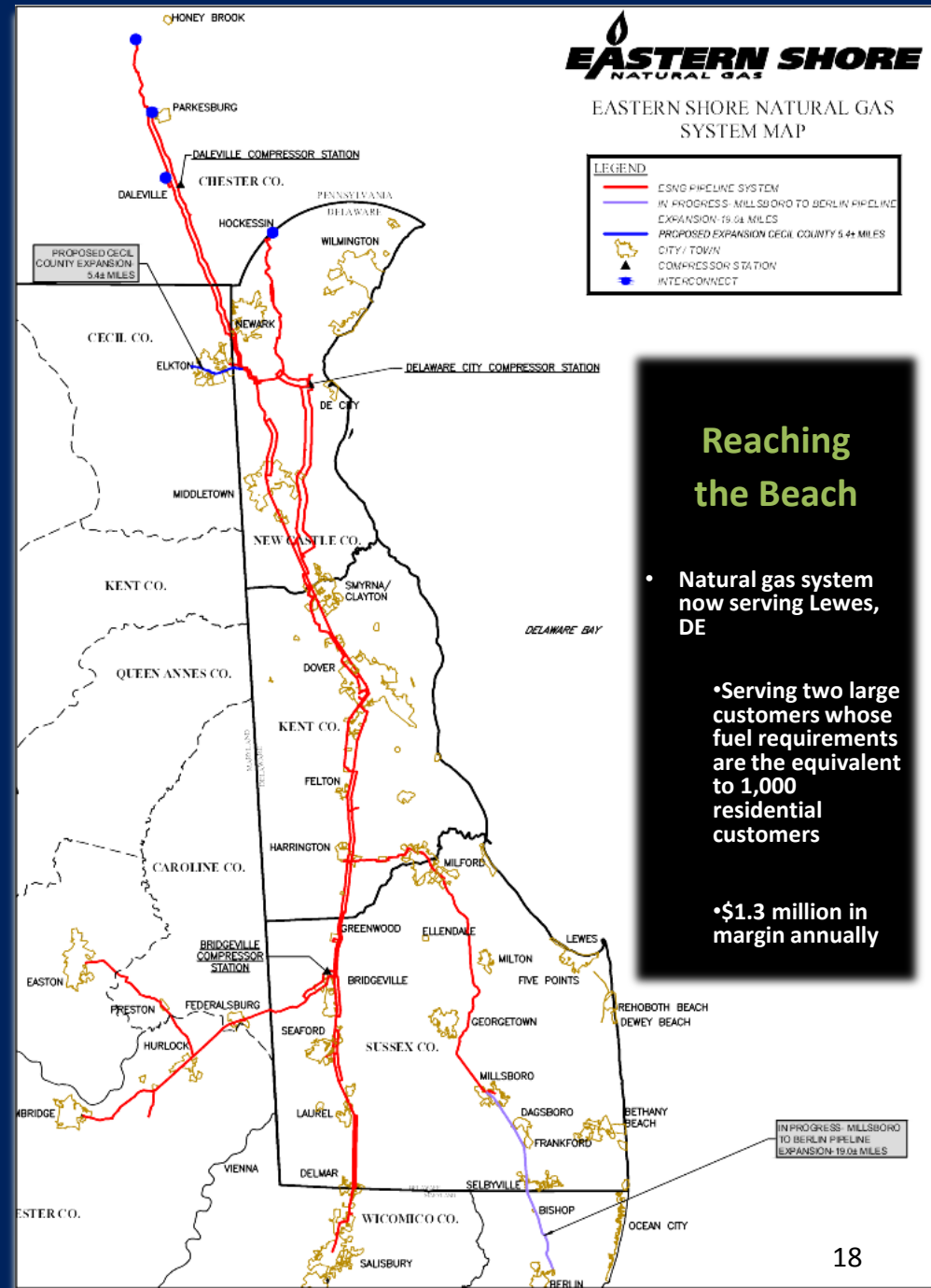
# Delmarva Regulated Energy Opportunities

## New Service to Southern Delaware and Maryland

- System expansions to serve two new facilities in Eastern Sussex County (1Q2012 & 2Q2012)
  - Annual gross margin equals 415 residential customers, or \$156k annually
- System expansions to serve Cecil County, MD (3Q2012)
  - Annual transportation margin – \$882k
- Natural gas distribution service to Worcester County, MD (1Q2012 - 3Q2012)
  - Annual transportation margin - \$837k
- Firm natural gas transportation service to NRG Energy Center Dover, LLC (2013)
  - Annual transportation margin - \$2.4 - \$2.8 million

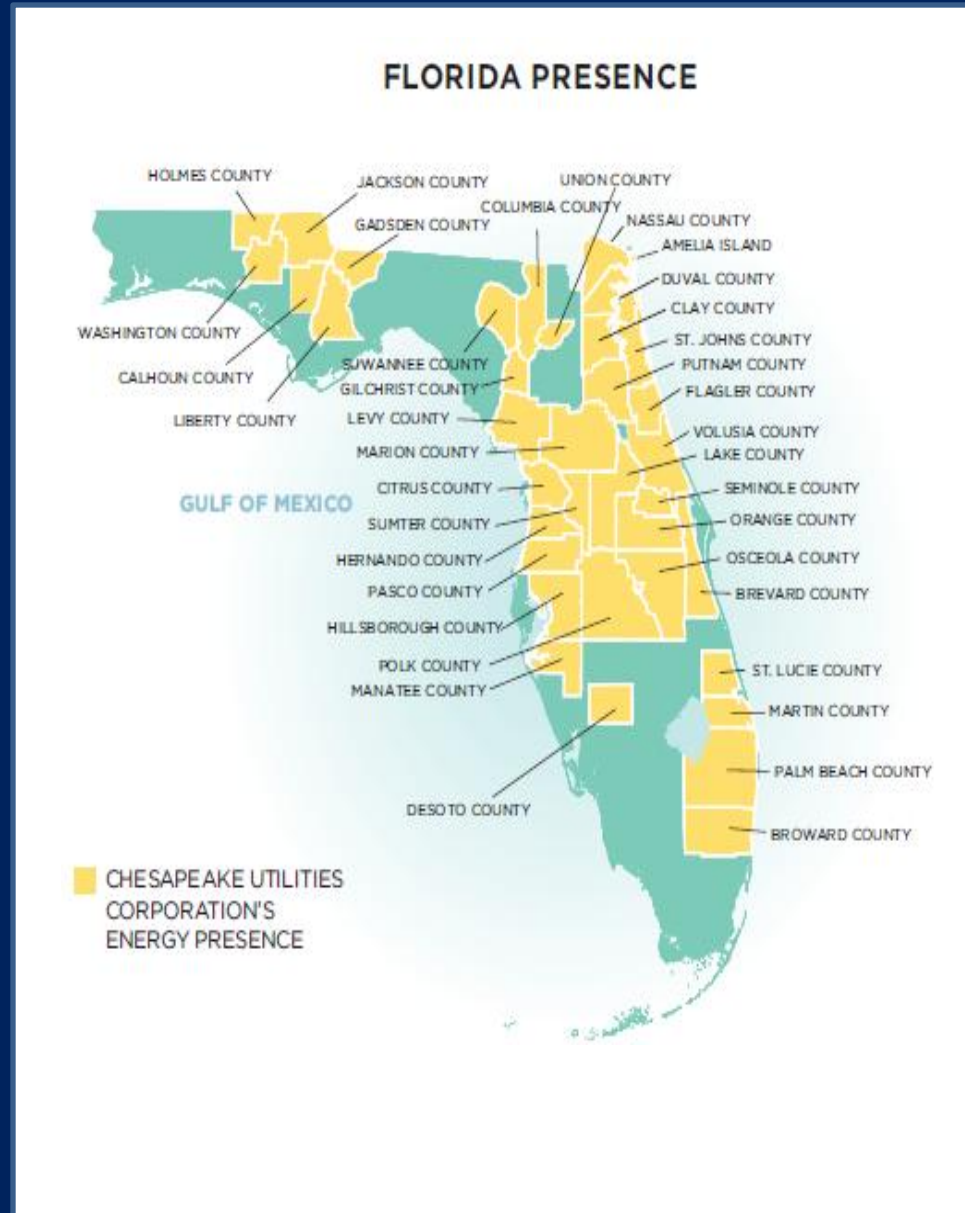
## Regulatory Matters

- Alternative rate design application filing with the Delaware Public Service Commission (2Q2012)



# Florida Regulated Energy Opportunities

- New commercial and industrial customers
- Natural gas expansion to new areas of the state
- Nassau County represents one such opportunity
  - Annual transportation margin of \$2.1 million
  - Additional margin from new natural gas distribution customers
- Small industrial based electric generation opportunities
- Proposed bare steel pipeline replacement program – including return on investment



# Unregulated Energy Opportunities

- Continued growth via start-ups and expansion into new areas
- Growth in propane distribution wholesale division
- Expansion of CGS into other markets
- Continuing to design a variety of programs based on our customers' needs and preferences
- Potential CNG and LNG projects, including NGVs

## Delmarva Propane Presence



## Advanced Information Services Opportunities

Our information services company continued to develop new products for use by customers in various industries. We continue to look to our information services company for information technology and integration support service to our business, growth in the unregulated sector of our business and development of synergies with the energy markets.

### *Our Objectives*

- Provide growth to the unregulated sector of business
- Transition from a volatile services-for-hire model to a more stable recurring revenues model
- Provide IT and integration support to the Company
- Develop more synergies with an energy focus and aligned with the Company's foundation

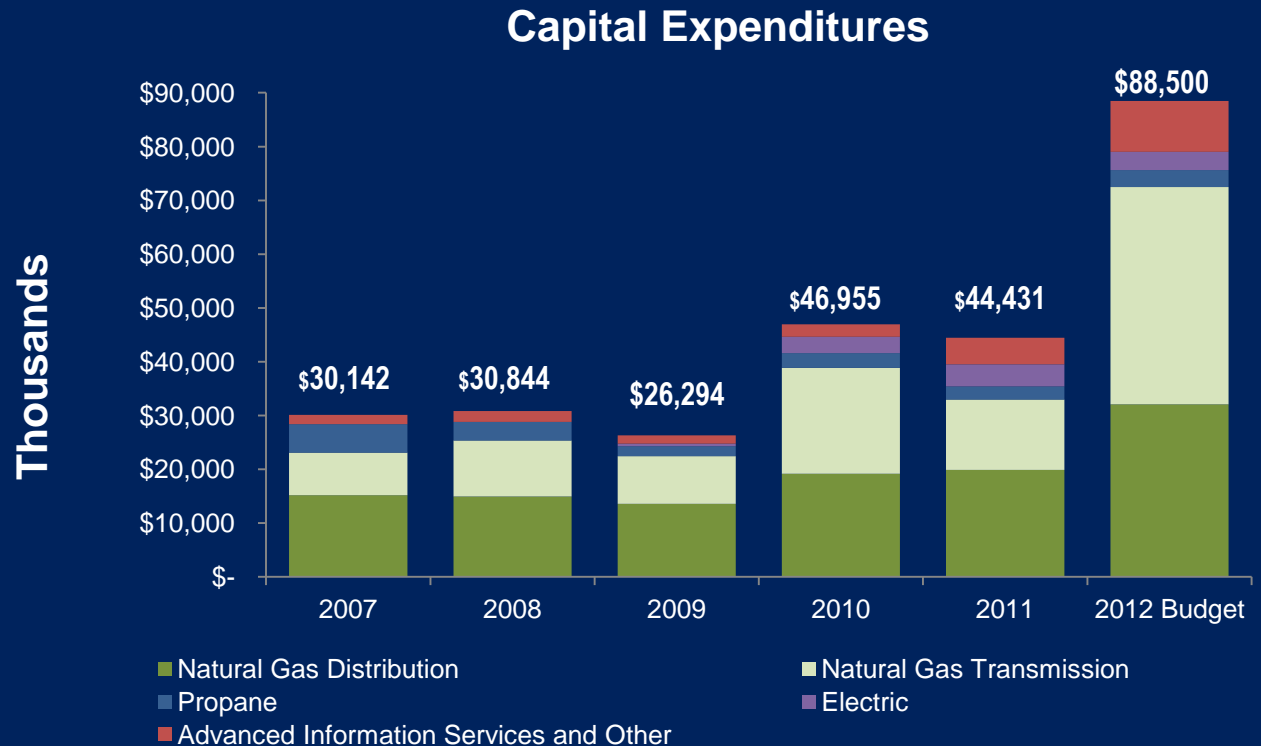


# Capital Expenditures

- We have invested approximately \$179 million over the last 5 years
- We are budgeted to invest \$88.5 million in capital expenditures in 2012

Everyone matters, every day. Aspiring to new opportunities every day.

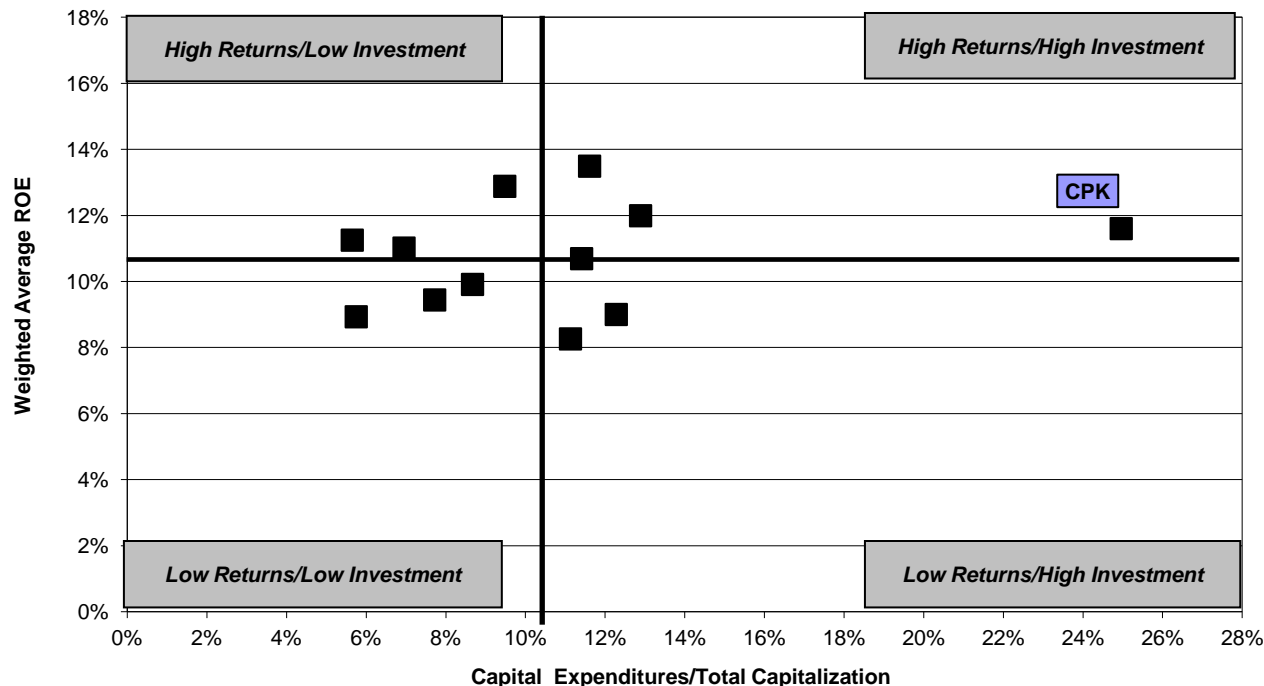
We make investments that are projected to achieve their return on capital.



# Performance Relative to Our Peers

## Peer ROE vs. Capital Expenditures Performance Quadrant

2009-2011 (1/1/09 – 12/31/11)



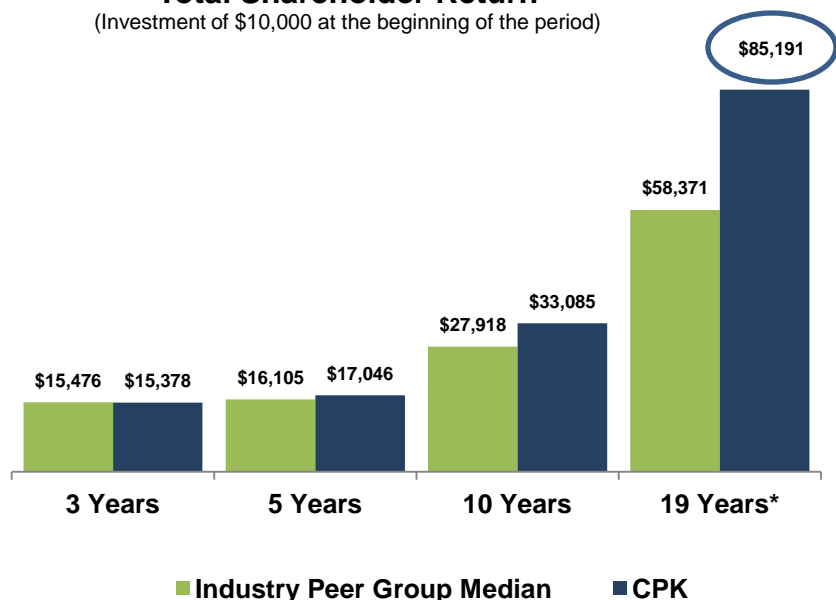
### Our Disciplined Approach, Every Day.

- From 2008-2011, we invested more than \$118 million to grow our businesses
- The returns earned in our unregulated businesses coupled with our returns achieved in our regulated businesses has enabled us to achieve consolidated returns greater than regulatory commissions allow
- We will continue to focus on maximizing returns in our existing businesses while investing capital in new opportunities
- Expansion projects are driving the increase in 2012 capital expenditures in excess of 2011's level

# Delivered Results to Chesapeake's Shareholders

## Total Shareholder Return

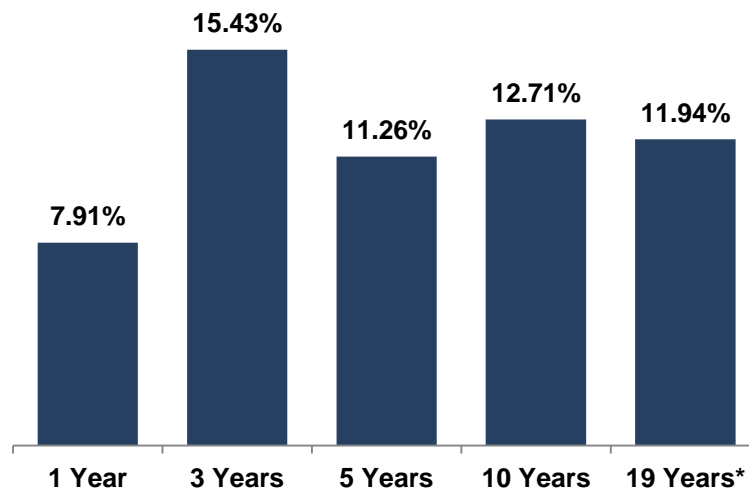
(Investment of \$10,000 at the beginning of the period)



*If an investor made an initial investment of \$10,000 in 1992, that investment would represent a value of over \$85,000 today.*

## Average Annual Shareholder Return

(Investment of \$10,000 at the beginning of the period)



*Over the long-term, our shareholders have earned over 11% annually on their Chesapeake investment.*



# Continuing to Drive Shareholder Value

## Engagement

We personally and genuinely care about our customers and the communities we serve, our responsibility to our investors and to each other. We are aspiring and caring.

## Strategic Planning

Our strategic planning process is a thorough and disciplined process that provides us a keen sense of where we have been and where we need to go from here. We aspire to grow at rates 5 to 10 times the industry average.

## Financial Discipline

At Chesapeake, we know that financial discipline is the key to good growth that generates lasting value. We are continuing to be financially disciplined.

Everyone matters, every day. We deliver results every day.



## Opportunities for Growth

We create a pipeline of opportunities that may take several years to mature and develop, and we continue to cultivate these opportunities each year, while constantly adding new opportunities to the pipeline.

## Solutions

For more than 100 years we have delivered safe, secure, reliable and efficient solutions that are environmentally and economically smart.

## Track Record

We strive each day to do our best for each other, our customers, our communities, our business partners, and our shareholders, pushing ourselves every day to do our job better and transform our aspirations into reality.

# Thank you.

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## Questions?



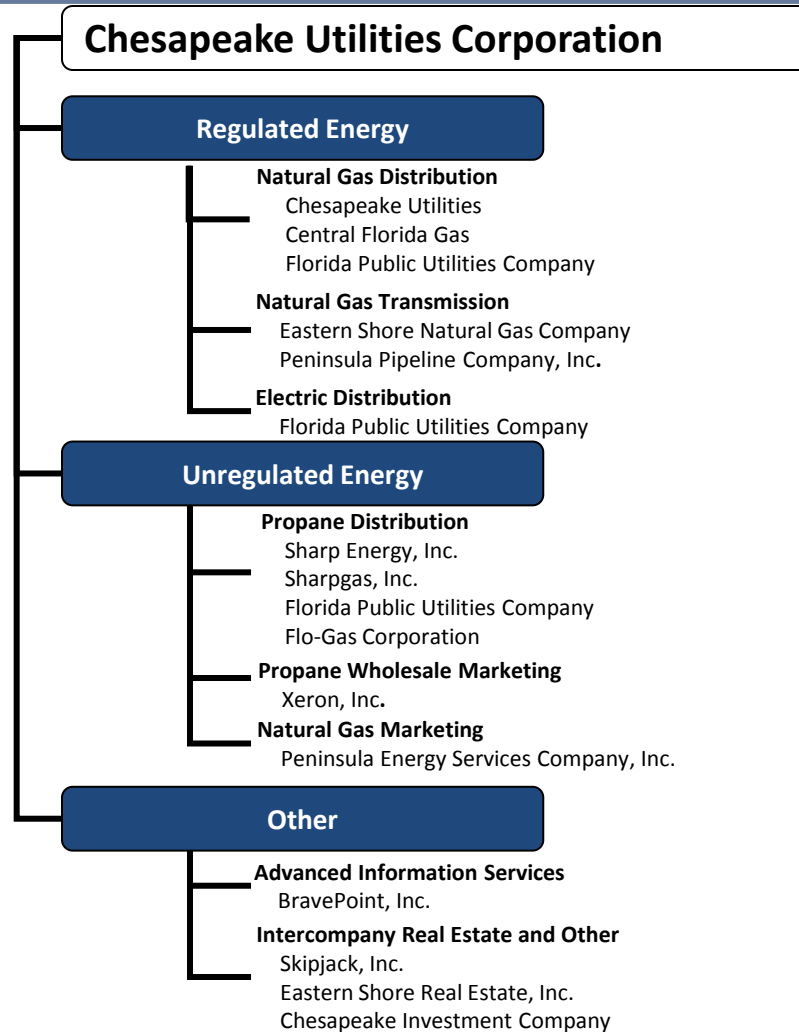


# Appendices



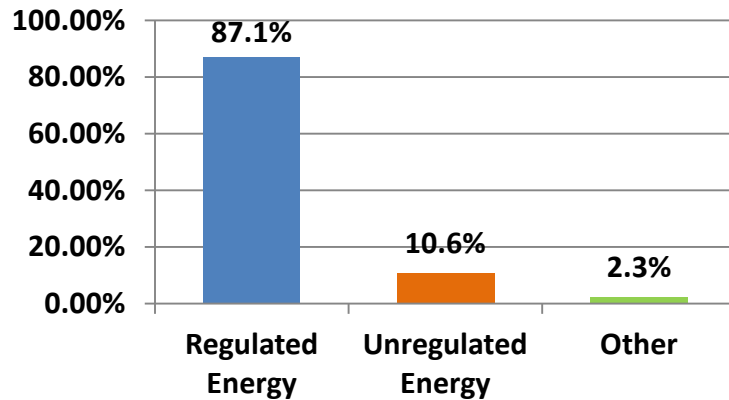
# **Business Overview**

# Business Structure

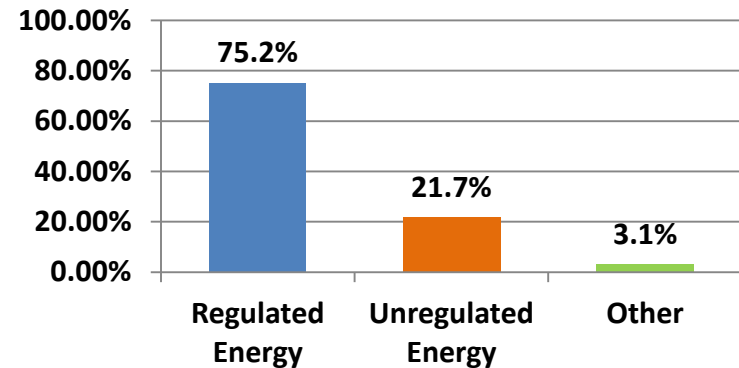


# Business Diversity

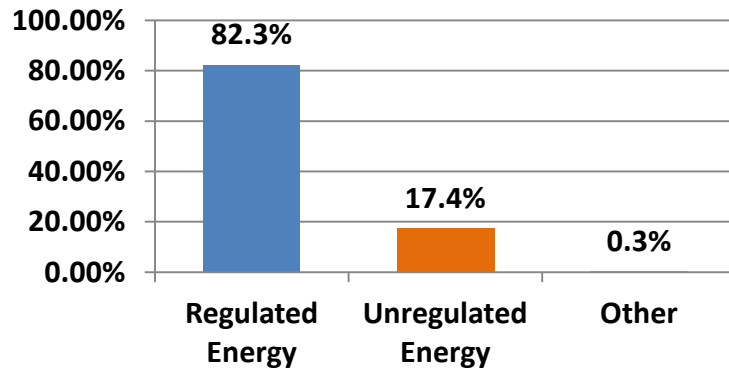
**Investment by Segment  
as of 12/31/11**



**2011 Margin by Segment**



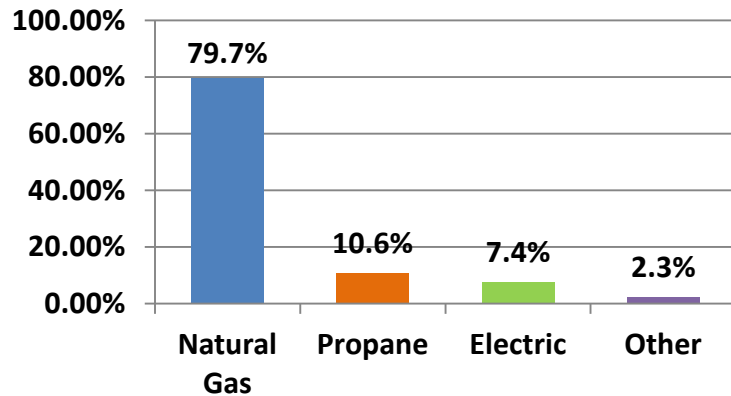
**2011 Operating Income by Segment**



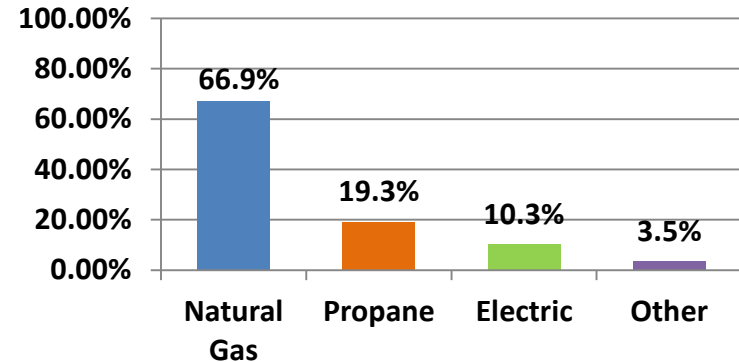
The core of our business is regulated energy. In addition to growth in this area, we also continue to explore ways to increase our earnings through unregulated energy and other areas – the areas that provide opportunities to achieve returns greater than those of a traditional utility.

# Energy Diversity

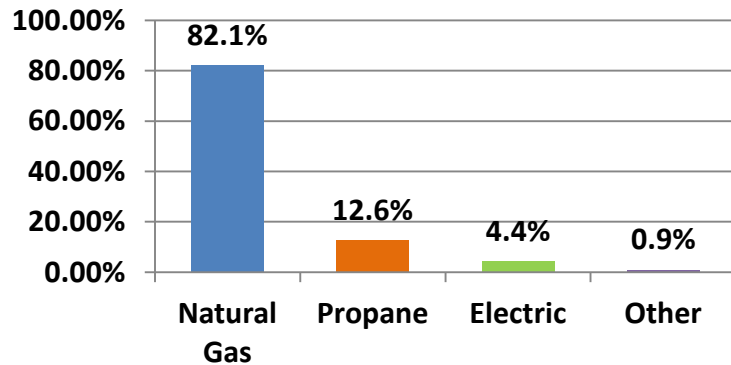
**Investment by Energy Served  
as of 12/31/11**



**2011 Margin by Energy Served**



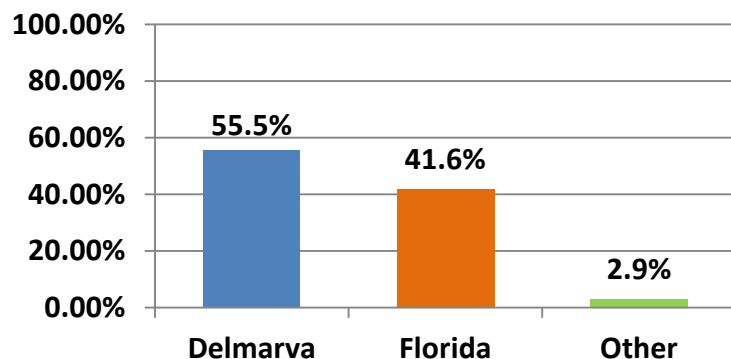
**2011 Operating Income by Energy Served**



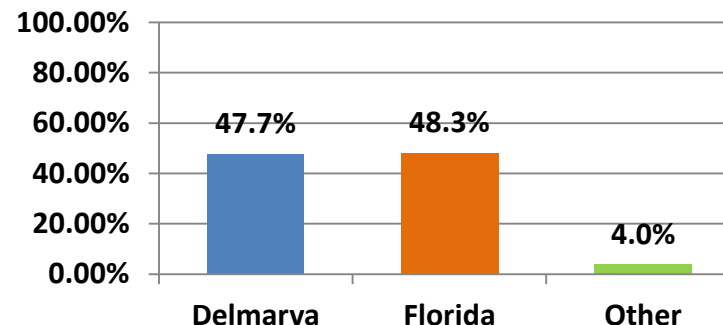
Our natural gas operations represent the largest portion of our business. Our propane and electric businesses expand our energy footprint and they provide the potential for growth for natural gas expansion and other areas in the future.

# Geographic Diversity

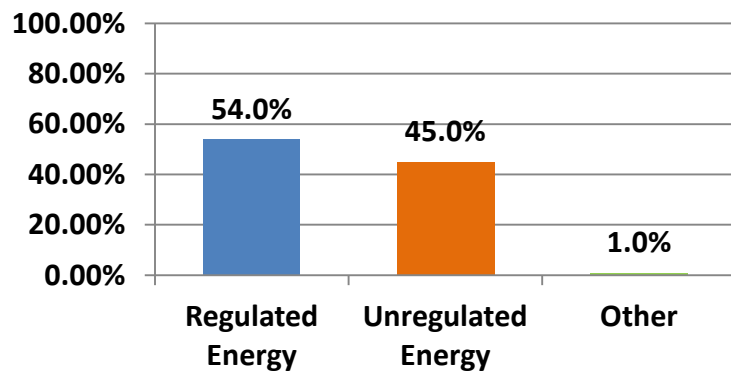
**Investment by Region  
as of 12/31/11**



**2011 Margin by Region**



**2011 Operating Income by Region**



We have sizable operations in two different geographic areas – on the Delmarva Peninsula and in Florida. Having multiple geographic areas has benefited the Company through weather, customer, economic and regulatory diversification.



# **Regulatory Information**

# Regulatory Snapshot

	Natural Gas Distribution Delaware	Natural Gas Distribution Central Florida Gas	Natural Gas Distribution FPU	Electric Distribution FPU	Natural Gas Distribution Maryland	Natural Gas Transmission FERC
<b>Commission Structure:</b>	<b>5 Commissioners</b> Part-Time Gubernatorial Appointment	<b>5 Commissioners</b> Full-Time Gubernatorial Appointment	<b>5 Commissioners</b> Full-Time Gubernatorial Appointment	<b>5 Commissioners</b> Full-Time Gubernatorial Appointment	<b>5 Commissioners</b> Full-Time Gubernatorial Appointment	<b>5 Commissioners</b> Full-Time Presidential Appointment
<b>Regulatory Jurisdiction:</b>	Delaware PSC	Florida PSC	Florida PSC	Florida PSC	Maryland PSC	FERC
<b>Base Rate Proceeding:</b>						
Delay in collection of rates subsequent to filing of application	60 days	90 days	90 days	90 days	180 days	Up to 180 days
Date of most recent application	7/6/2007	7/14/2009	12/17/2008	5/31/2006	5/1/2006	12/30/2010
Effective date of permanent rates	9/30/2008	1/14/2010	1/14/2010 <sup>(1)</sup>	5/22/2008	12/1/2007	7/29/2011
Rate increase (decrease) approved	\$325,000	\$2,536,300	\$7,969,000	\$3,856,900	\$648,000	\$805,000
Rate of return approved	10.25% <sup>(2)</sup>	10.80% <sup>(2)</sup>	10.85% <sup>(2)</sup>	11.00% <sup>(2)</sup>	10.75% <sup>(2)</sup>	13.9% <sup>(3)</sup>
<b>(1) Effective date of the Order approving settlement agreement, which adjusted rates originally approved on June 4, 2009.</b> <b>(2) Allowed return on equity</b> <b>(3) Allowed pre-tax, pre-interest rate of return</b>						

# ESNG Rate Case Settlement

## Key Events

- Eastern Shore filed a base rate case with the FERC on December 30, 2010
- The parties reached an agreement in principle related to the settlement of the rate case
- Eastern Shore filed the settlement agreement with the FERC on November 7, 2011
- FERC approved the rate case settlement on January 24, 2012

## Net Impact of the Settlement

	Annual Revenue Impact
July 2011 Rate Increase	\$805,000
15,000 dts of Receipt Point Service increase on 11-01-2011	\$1,380,204 <sup>(1)</sup>
Receipt Point Rate Reduction from \$7.6678 to \$4.3816	(\$1,380,204) <sup>(2)</sup>
5,000 dts of Receipt Point Service increase on 11-01-2012	\$262,896

1. Chesapeake previously disclosed that the phase-in of the TETCO capacity from 20,000 to 35,000 dts on November 1, 2011 would increase annual margin from \$2.4 million to \$3.9 million.
2. The proposed rate reduction offsets the gain (shown in (1)) that would have been experienced with the 15,000 dt increase in service.

# Approval of Recovery of Acquisition Premium and Merger-Related Costs

- Chesapeake requested the recovery of approximately \$34.2 million in acquisition premium and \$2.2 million in merger-related costs
- Chesapeake had to satisfy the PSC's five-factor test
- In January of 2012, the Public Service Commission approved recovery of the acquisition premium and merger-related costs.
- As a result of the approval:
  - We will be able to include the acquisition premium and merger-related costs in our cost and investment, when determining our rates for service
  - Amortization expense will be recorded and also included in the calculation of our rates
  - Acquisition premium amortized over 30 years
  - Merger-related costs amortized over 5 years
  - Amortization expense of :
    - \$2.4 million annually (\$1.4 million, net of tax in 2012 and 2013)
    - \$2.3 million (\$1.4 million, net of tax in 2014)
    - \$1.8 million (\$1.1 million, net of tax annually thereafter until 2039)

Longer-term, the inclusion of the acquisition premium in the Company's rate base and the recovery of the acquisition premium and merger-related costs through amortization expense, will increase the Company's earnings and cash flows above the levels that would have otherwise been achieved

No recovery would have meant lower earnings.

# 2011 Florida Merger Benefits

- Customer Experience initiative setting service quality standards: 70% reduction in pre-merger PSC complaints
- Customer satisfaction ratings are above industry norm and improving
- Process re-engineering is on-going
- Synergies to support the come-back filing were achieved; O&M costs per customer continue to trend down
- Aggressive sales and marketing efforts are capturing growth in commercial markets
- Chesapeake's strategic planning process is harvesting new growth opportunities, i.e., Nassau County
- Greater focus on propane operations and potential for expansion throughout the state
- Restructuring propane rates contributing to increased propane margins

## FLORIDA NATURAL GAS & ELECTRIC PRESENCE

