Standing Strong. Embracing Change. Shaping Our Future.

Full Year and Fourth Quarter 2021 Earnings Conference Call

February 24, 2022





Today's Presenters



Jeff Householder
President, Chief Executive Officer



Beth Cooper
Executive Vice President,
Chief Financial Officer and
Assistant Corporate Secretary



Jim Moriarty
Executive Vice President,
General Counsel, Corporate Secretary
and Chief Policy and Risk Officer



Alex Whitelam
Head of Investor Relations



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Forward Looking Statements and Other Statements

Safe Harbor Statement

Some of the Statements in this document concerning future Company performance will be forward-looking within the meanings of the securities laws. Actual results may materially differ from those discussed in these forward-looking statements. You should refer to the additional information contained in Chesapeake Utilities' Annual Report on Form 10-K for the year ended December 31, 2021 filed with the SEC and other subsequent SEC filings concerning factors that could cause those results to be different than contemplated in today's discussion.

Non-GAAP Financial Information

This presentation includes non-GAAP financial measures including adjusted gross margin. A "non-GAAP financial measure" is generally defined as a numerical measure of a company's historical or future performance that includes or excludes amounts, or that is subject to adjustments, so as to be different from the most directly comparable measure calculated or presented in accordance with GAAP. Our management believes certain non-GAAP financial measures, when considered together with GAAP financial measures, provide information that is useful to investors in understanding period-over-period operating results separate and apart from items that may, or could, have a disproportionately positive or negative impact on results in any particular period. A reconciliation of GAAP to non-GAAP financial measures is included in the appendix of this presentation.

The Company calculates Adjusted Gross Margin by deducting the purchased cost of natural gas, propane and electricity and the cost of labor spent on direct revenue-producing activities from operating revenues. The costs included in Adjusted Gross Margin exclude depreciation and amortization and certain costs presented in operations and maintenance expenses in accordance with regulatory requirements. Adjusted Gross Margin should not be considered an alternative to Gross Margin under US GAAP which is defined as the excess of sales over cost of goods sold. The Company believes that Adjusted Gross Margin, although a non-GAAP measure, is useful and meaningful to investors as a basis for making investment decisions. It provides investors with information that demonstrates the profitability achieved by the Company under the Company's allowed rates for regulated energy operations and under the Company's competitive pricing structures for unregulated energy operations. The Company's management uses Adjusted Gross Margin as one of the financial measures in assessing a business unit's performance. Other companies may calculate Adjusted Gross Margin in a different manner.



Financial Highlights

- Achieved 15th consecutive year of earnings growth*
- Increased full-year 2021 Diluted EPS from continuing operations by 12.4%
- Doubled Net Income over last 6 years
- Drove \$33 million in adjusted gross margin growth
- Deployed approximately \$228 million on new capital investments
- Experienced **4.5%** growth in residential gas customers
- Added 19,000 customers from propane acquisition, expanding our service territory into NC and SC
- Completed 1st RNG transportation project
- Paid dividends for 61 consecutive years





Growth Platform Accomplishments

	Organic Growth:	 4.5% residential customer growth on Delmarva 4.7% residential customer growth in Florida New customers from CGS conversions Escambia Meter Station acquisition
55	Gas Transmission:	 Completed Somerset, MD pipeline expansion First pipeline expansion in Ohio (Guernsey) Announced Winter Haven, Beachside and Southern expansions
	Propane Distribution:	 Expanded service territory into the Carolinas through the acquisition of Diversified Energy's propane assets
	Marlin Gas Services:	 CNG filling station at Port of Savannah significantly underway Built complex tankers for hydrogen testing at Eight Flags CHP facility
Y)	Sustainable Investments:	 Completed 33-mile RNG pipeline Successful hydrogen testing at Eight Flags CHP Secured sustainability-linked financing Published inaugural ESG report



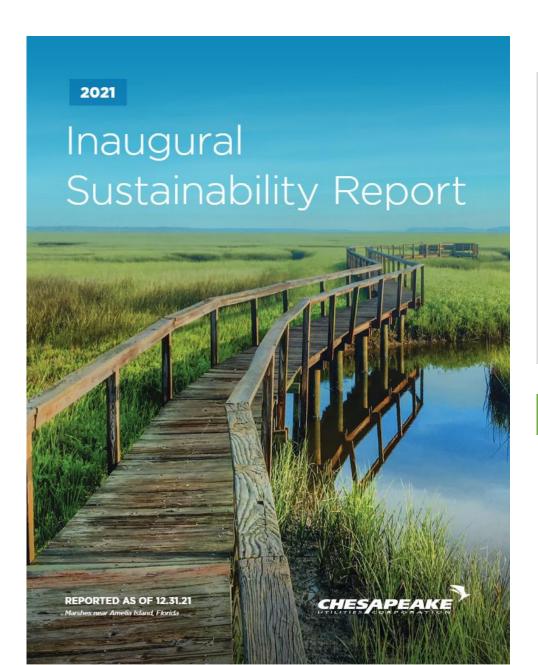
Expanding Our Service TerritoryWith Sustainable Investments



- Noble Road Landfill RNG Pipeline
 - 33-mile pipeline transporting RNG to Aspire Energy's gathering system
- Diversified Energy Propane Acquisition
 - \$37.5 million purchase price
 - ~19,000 new customers
 - ~10 million gallons distributed annually
 - \$11.3 million annual adjusted gross margin
 - Opportunity for AutoGas expansion
- Port of Savannah CNG Filling Station
 - To be completed in Q2 2022
 - 14,000 vehicles pass by each day on I-95
 - Built to distribute RNG
- Hydrogen Testing at Eight Flags CHP
 - Successful test of 4% hydrogen blend
 - Hydrogen transported by Marlin Gas Services
 - Goal to scale to 20%



Published Inaugural Sustainability Report Established ESO and ESG Committee



Our ESG Commitments

- Chesapeake Utilities will be a leader in the transition to a lower-carbon future.
- We will continue to promote a diverse and inclusive workplace and further the sustainability of the communities we serve.
- Our businesses will be operated with integrity and the highest ethical standards.

Continued Commitment to ESG

Shane Breakie
Environmental
Sustainability Officer



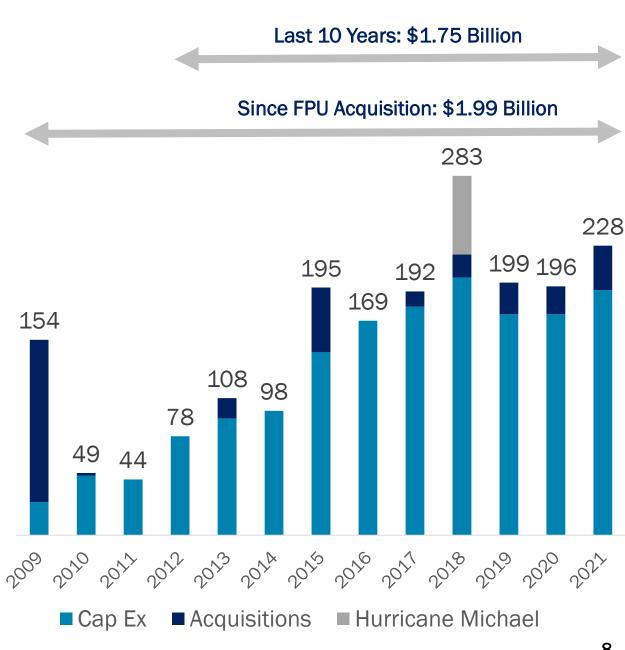
Amanda Chi Director, ESG Strategy and Reporting





Capital Investment Has Driven Our Earnings Growth Historical Capital Expenditures and Acquisitions



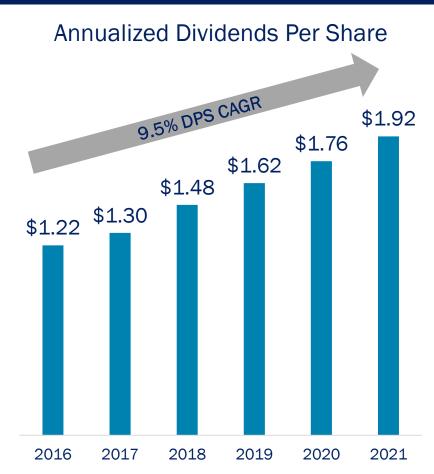




Historical Earnings and Dividend Growth

Earnings and Dividend Performance for Periods Ended December 31st



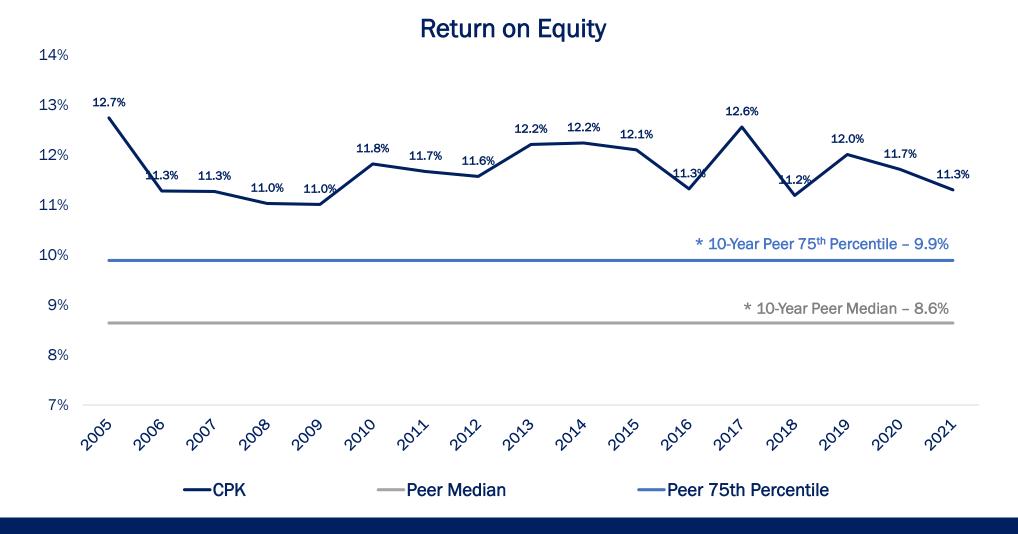


Long history of industry leading earnings and dividend growth



Solid Track Record of Return on Equity

Consistently Exceeding Peer Median and 75th Percentile



17 years with 11%+ Return on Equity

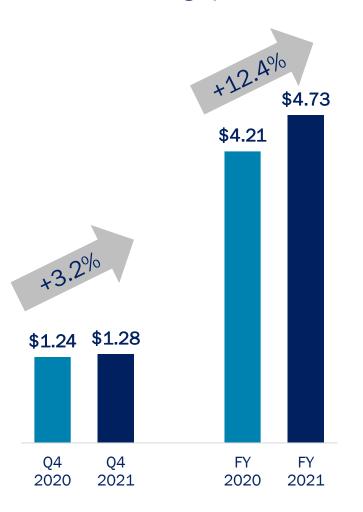


2021 Financial Performance

Record Earnings Growth

Diluted Earnings Per Share from Continuing Operations

Key Drivers of Earnings Growth¹



\$10.3M

Pipeline Expansion and Natural Gas Organic Growth \$8.9M

Increased Customer Consumption \$4.8M

Contributions from Acquisitions

\$3.6M

Higher
Propane
Performance

\$3.2M

Regulated Infrastructure Programs \$1.0M

Improved Electric Margins



Fourth Quarter and Full Year Financial Summary

Financial results for the quarters and full years ended December 31, 2021 and 2020

(in thousands except per share data) Total Adjusted Gross Margin¹
Operating Income
Other Income (Expense), Net
Interest Charges
Pre-tax Income
Income Taxes
Income from Cont. Ops
Income (Loss) Discont. Ops
Gain on sale of Discont. Ops., Net of tax
Net Income

Diluted EPS from Cont. Ops.

Fourth (Chang	ge	
2021	2020	\$	%
\$ 101,779	\$ 96,841	\$ 4,938	5.1%
\$ 36,825	\$ 35,206	\$ 1,619	4.6%
(459)	224	(683)	
5,001	6,313	(1,312)	
31,365	29,117	2,248	7.7%
8,667	7,456	1,211	
22,698	21,661	1,037	4.8%
15	691	(676)	
-	-	-	
\$ 22,713	\$ 22,352	\$ 361	1.6%
\$ 1.28	\$ 1.24	\$ 0.04	3.2%

Full `	Yea	Change							
2021		2020	\$	%					
\$ 383,018	\$	350,260	\$ 32,758	9.4%					
\$ 131,112	\$	112,723	\$ 18,389	16.3%					
1,721		3,222	(1,501)						
20,135		21,765	(1,630)						
112,698		94,180	18,518	19.7%					
29,231		23,538	5,693						
83,467		70,642	12,825	18.2%					
(1)		686	(687)						
_		170	(170)						
\$ 83,466	\$	71,498	\$ 11,968	16.7%					
\$ 4.73	\$	4.21	\$ 0.52	12.4%					

Strong performance of each growth platform drove \$33 million in incremental adjusted gross margin over 2020

¹²



Key Drivers of Our Performance Quarter Ended December 31, 2021





Q4	2020 Diluted Earnings Per Share	\$1.24
Α	Absence of regulatory deferral of COVID-19 expenses per PSC's orders	-\$0.06
В	Reduced interest expense related to early extinguishment of FPU mortgage bonds	\$0.04
С	Contributions from recent acquisitions	\$0.03
D	Core business growth	\$0.19
Ε	Decreased customer consumption - primarily weather related	-\$0.04
F	Depreciation, amortization and property tax costs due to new capital investments	-\$0.04
G	Operating expenses tied to recent acquisitions	-\$0.02
Н	Operating expenses tied to core business growth	-\$0.02
I	Change in shares outstanding due to 2020 and 2021 equity offerings	-\$0.06
J	Other items	\$0.02
Q4	2021 Diluted Earnings Per Share	\$1.28



Key Drivers of Our Performance Year Ended December 31, 2021

Diluted Earnings Per Share from Continuing Operations



	2020 Diluted Earnings Per Share from ntinuing Operations	\$4.21
Α	Gain on sale of assets in 2020	-\$0.04
В	Net impact of CARES Act items	-\$0.05
С	Regulatory deferral of COVID-19 expenses per PSC's orders	\$0.10
D	Reduced interest expense related to early extinguishment of FPU mortgage bonds	\$0.04
Ε	Contributions from recent acquisitions	\$0.20
F	Core business growth	\$1.13
G	Depreciation, amortization and property tax costs due to new capital investments	-\$0.25
Н	Operating expenses tied to recent acquisitions	-\$0.12
I	Operating expenses tied to core business growth	-\$0.26
J	Change in shares outstanding due to 2020 and 2021 equity offerings	-\$0.21
K	Other items	-\$0.02
	2021 Diluted Earnings Per Share from ntinuing Operations	\$4.73



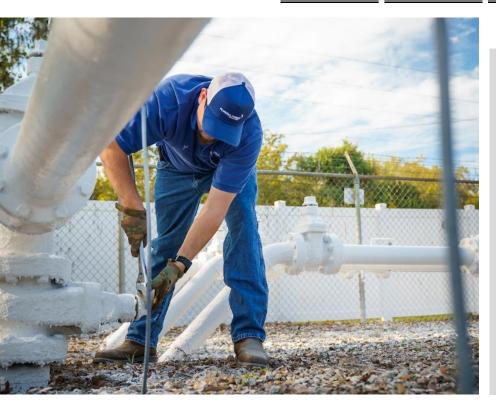
Regulated Energy Segment Financial Summary

Chesapeake Utilities' Regulated Energy Segment Drives Sustained Growth

Regulated Energy Segment

(in thousands except per share data)
Adjusted gross margin
Dep., amort. & property taxes
Other operating expenses
Operating Income

Fourth	Qua	rter	_	hange	Percent Full Year Change		Full Year		Change	Percent
2021		2020		ilalige	Change	2021		2020		Change
\$ 73,465	\$	69,007	\$	4,458	6.5%	\$ 283,183	\$	260,752	\$ 22,431	8.6%
17,863		17,223		640	3.7%	68,656		64,367	4,289	6.7%
28,748		26,035		2,713	10.4%	108,463		104,261	4,202	4.0%
\$ 26,854	\$	25,749	\$	1,105	4.3%	\$ 106,064	\$	92,124	\$ 13,940	15.1%



Full Year 2021 Highlights

- Operating income up 15.1% driven by:
- Pipeline expansions by ESNG and PPC
- Organic growth in natural gas distribution
- Increased consumption from a return toward pre-pandemic consumption levels and cooler temperatures
- Contributions from Elkton Gas and the Escambia Meter Station
- Capital infrastructure programs
- Continued focus on Business Transformation, which reduced our operating expense as a percent of adjusted gross margin



Unregulated Energy Segment Financial Summary

Chesapeake Utilities Driving Higher Returns with Complementary Unregulated Energy Segment

Unregulated Energy Segment

(in thousands except per share data)
Adjusted gross margin
Dep., amort. & property taxes
Other operating expenses
Operating Income

Fourth	Qua	rter	_	hange	Percent	Full	l Year		Change		Percent		
2021		2020		ilalige	Change	2021 2020		2020		2020		nange	Change
\$ 28,344	\$	27,864	\$	480	1.7%	\$ 99,969	\$	89,746	\$	10,223	11.4%		
4,030		3,568		462	12.9%	15,582		13,438		2,144	16.0%		
15,709		14,682		1,027	7.0%	60,005		55,644		4,361	7.8%		
\$ 8,605	\$	9,614	\$	(1,009)	-10.5%	\$ 24,382	\$	20,664	\$	3,718	18.0%		



Full Year 2021 Highlights

- Operating income up **18.0**% driven by:
 - Colder temperatures compared to 2020
 - Improved propane performance
 - Contributions from the acquisition of Western Natural Gas and Diversified Energy
 - Increased demand for CNG transportation services from Marlin Higher overall rates from Aspire Energy of Ohio
 - Ongoing Business Transformation efforts, resulting in lower operating costs as a percent of adjusted gross margin



Capital Expenditures

		2021		Forecas	ast 2022		
(dollars in thousands)	-	Actual		Low	High		
Regulated Energy:							
Natural gas distribution	\$	78,084	\$	87,000	\$	92,000	
Natural gas transmission		55,149		60,000		67,000	
Electric distribution		6,500		7,000		12,000	
Total Regulated Energy		139,733	154,000			171,000	
		63%		89%		87%	
Unregulated Energy:							
Propane distribution		46,023		10,000		14,000	
Energy transmission		20,101		5,000		6,000	
Other unregulated energy		15,527		4,000		5,000	
Total Unregulated Energy		81,651		19,000		25,000	
		37%		11%		13%	
Other:							
Corporate and other businesses		6,425		2,000		4,000	
Total Forecasted Capital Expenditures	\$	227,809	\$	175,000	\$	200,000	

2021 Capital Expenditures were \$227.8 million

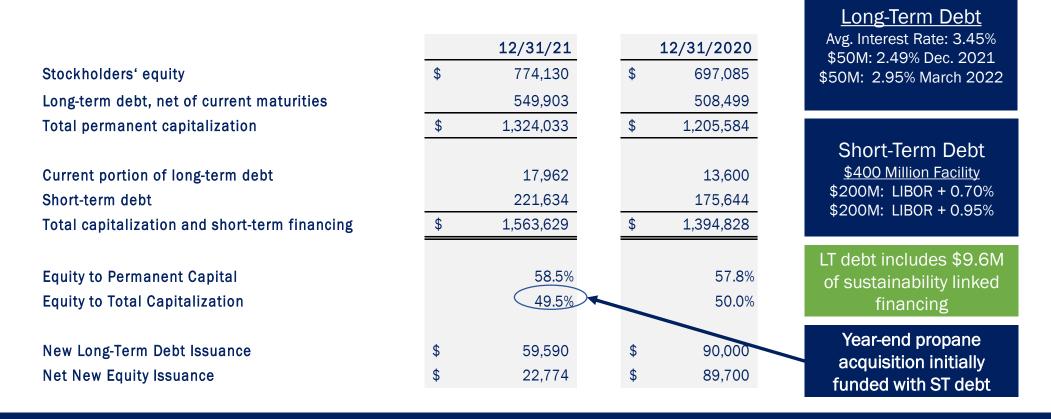
2021 Key Projects:

- Acquisition of Diversified Energy propane assets
- RNG transport from Noble Road Landfill
- Del-Mar Energy Pathway
- Florida's Western Palm Beach County Expansion
- Florida GRIP
- Natural gas distribution and transmission system expansions including several previously announced projects in 2021
- Natural gas and electric system infrastructure improvement activities
- Expansion of Marlin Gas Services' fleet to support CNG, LNG and RNG transport growth

Expect \$175 million to \$200 million of capital expenditures in 2022, supporting long-term guidance of \$750 million to \$1 billion from 2021-2025



Strong Balance Sheet to Support Growth



Stockholders' Equity increased \$77.0 million in 2021 driven by:

- Strong Net Income performance of \$83.5 million
- Dividend Reinvestment and Stock Compensation Plans increases of \$22.8 million
- Continued Dividend payments of \$33.4 million
- Other Comprehensive Income was \$4.2 million



Major Projects and Initiatives

Key Projects Driving Adjusted Gross Margin Growth

	Adjusted Gross Margin for the Period									
	Year Ended December 31,					Estimate for Fiscal				
(in thousands)	2020		2021		2022			2023		
Pipeline Expansions:										
Western Palm Beach County, Florida Expansion	\$	4,167	\$	4,729	\$	5,227	\$	5,227		
Del-Mar Energy Pathway		2,462		4,584		6,867		6,890		
Callahan Intrastate Pipeline		3,080		7,564		7,564		7,564		
Guernsey Power Station		_		187		1,380		1,486		
Southern Expansion		_		_		586		2,344		
Winter Haven Expansion		_		_		759		976		
Beachside Pipeline Expansions		<u> </u>				<u> </u>		2,451		
Total Pipeline Expansions		9,709		17,064		22,383		26,938		
CNG Transportation		7,231		7,566		8,500		9,500		
RNG Transportation		_		_		1,000		1,000		
Acquisitions:										
Diversified Energy		_		603		11,300		12,000		
Elkton Gas		1,344		3,548		3,720		3,743		
Western Natural Gas		389		1,772		2,001		2,061		
Escambia Meter Station		<u> </u>		583		1,000		1,000		
Total Acquisitions		1,733		6,506		18,021		18,804		
Regulatory Initiatives:										
Florida GRIP		15,178		16,995		18,797		19,475		
Hurricane Michael Regulatory Proceeding		10,864		11,492		11,704		11,818		
Capital Cost Surcharge Programs		523		1,199		2,002		1,961		
Elkton STRIDE Plan		_		26		299		354		
Total Regulatory Initiatives		26,565		29,712		32,802		33,608		
Total	\$	45,238	\$	60,848	\$	82,706	\$	89,850		

Incremental Adjusted Gross Margin from Major Projects

2021: \$15.6 million

2022: \$21.9 million

2023: \$7.1 million

Total: \$44.6 million over

2020



Key Expansion Projects Pipeline Growth Contribution

Project	Capital Investment	Fully In Service	Annual Adjusted Gross Margin Estimate
Callahan Pipeline (JV)*	\$33.5 million CPK 50%	2020 Second Quarter	\$7.6 million
Del-Mar Energy Pathway*	\$60.1 million	2021 Fourth Quarter	\$6.9 million
West Palm Beach County*	\$28.9 million	2021 Fourth Quarter	\$5.2 million
Guernsey Power Station	\$6.5 million	2021 Fourth Quarter	\$1.5 million
Winter Haven Expansion	\$3.5 million	2022 Second Quarter	\$1.0 million
Southern Expansion	\$14.0 million	2022 Fourth Quarter	\$2.3 million
Beachside Pipeline Extension	\$16.7 million	2023 First Quarter	\$2.5 million

Total investments of \$163.2 million generate incremental adjusted gross margin of \$27.0 million once fully in service in 2023



Regulatory Initiatives

Florida GRIP

- Natural gas pipe replacement program approved by the Florida PSC.
- Since inception in August 2012, invested \$189.5 million of capital expenditures to replace 348 miles of qualifying distribution mains, including \$23.6 million of new pipes throughout 2021.
- Annual adjusted gross margin of \$17.0 million in 2021, with \$18.8 million expected in 2022.

Elkton Gas STRIDE Plan

- Settlement reached with the Maryland PSC Staff and the Maryland Office of the Peoples Counsel.
- Aldyl-A pipeline replacement program which enables recovery of the capital investment in the form of a fixed charge rider through a proposed 5-year surcharge.
- Went into service in September 2021 and is expected to generate \$0.3 million of adjusted gross margin in 2022 and \$0.4 million annually thereafter.

Eastern Shore Capital Cost Surcharge Programs

- Eastern Shore recovery mechanism for capital costs associated with mandated highway or railroad relocation projects that required the replacement of existing Eastern Shore facilities.
- Generated adjusted gross margin of \$1.2 million in 2021, with \$2.0 million expected in 2022 and 2023.



ESG Stewardship

Committed to Strong Corporate Citizenship

- Published inaugural sustainability report
- Established Environmental Sustainability Office and internal ESG Committee to advance our ESG strategy
- Greenhouse gas emissions reduced by 3,760 mtCO₂e from 2019 to 2020
- Robust employee and community engagement programs, including those focused on equity, diversity and inclusion
- Rapid and impactful COVID-19 response to keep employees safe and assist customers and community partners in need
- We continue to strengthen our safety culture
- Accelerated business transformation initiatives to employ technology enhancements and an organizational structure that will support our continued responsible growth.





Corporate Culture

Internal Employee Resource Groups







CHESAPEAKE UTILITIES
WISDOM
SEEKERS
& SHARERS







Recent Awards and Recognitions





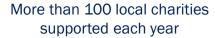
Named Top Work Place in US for 2022, Top Work Place in Delaware for 10 Years in a Row



Chesapeake Utilities named 2021 Best Company with Over 50 People. Sharp Energy named 2021 Best Propane Company.

Chesapeake Cares







More than 130 scholarships awarded to children of CPK employees



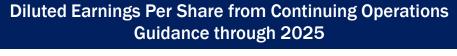
CPK Named 2021
Best Corporate Governance
in the North American
Utilities Sector



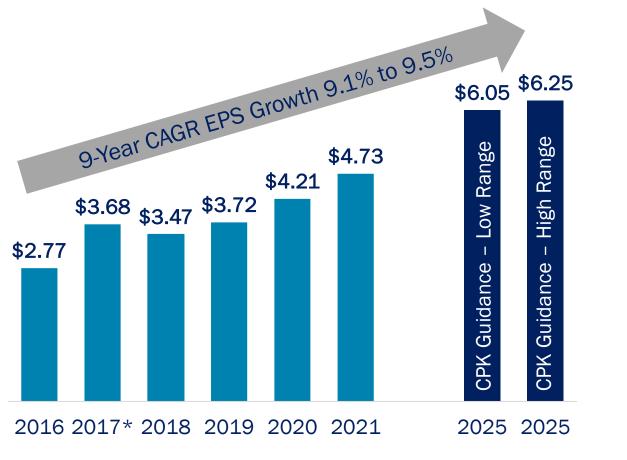
Four CPK Businesses Received AGA Safety Related Awards in 2021

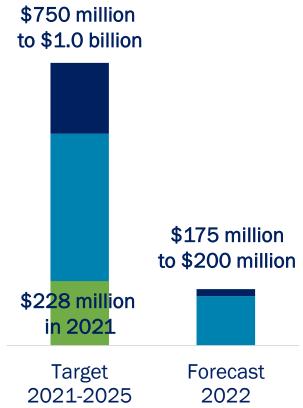


Guidance Update



Capital Expenditures
Guidance through 2025 and for 2022





Strategic capital investments continue to drive earnings growth.





OUR Mission

We deliver energy that makes life better for the people and communities we serve.

OUR Vision

We will be a leader in delivering energy that contributes to a sustainable future.

OUR Values

Care

We put people first.

Keep them safe. Build trusting relationships. Foster a culture of equity, diversity and inclusion. Make a meaningful difference everywhere we live and work.

Integrity

We tell the truth.

Ensure moral and ethical principles drive our decision-making. Do the right thing even when no one is watching.

Excellence

We achieve great things together. Hold each other accountable to do the work that makes us better, every day. Never give up.



We seek to identify and develop opportunities to drive our future earnings growth and increase shareholder value.

- Capitalizing on new organic growth and continuing our Business Transformation initiatives
- Investing in pipeline systems that provide natural gas service to downstream customers
- Identifying propane opportunities to access new markets with significant growth potential
- Pursuing virtual pipeline opportunities utilizing Marlin's capabilities (CNG, LNG, RNG, etc.)
- Expanding our RNG footprint by using our energy delivery solutions and expertise throughout our service areas
- · Investing in our diverse talented team
- Engaging with communities where we work and live
- Driving brand excellence through safety awards, top workplace, employee engagement and community service



Financial Objectives in Support of Increased Shareholder Value:

- Investing \$750 million to \$1 billion through 2025
- Targeting 2025 EPS \$6.05 to \$6.25
- Seeking 11.0% or higher consolidated return on equity
- Pursuing dividend growth supported by earnings growth
- Maintaining a strong balance sheet

Average Annualized Shareholder Return For Periods Ending December 31, 2021

1 Year	3 Year	5 Year	10 Year	20 Year
37%	24%	19%	20%	16%

Standing Strong. Embracing Change. Shaping Our Future.

Appendix





Non-GAAP Reconciliation Consolidated Results

Consolidated Results

(in thousands except per share data)

Operating Revenues

Cost of Sales:

Natural gas, propane and electric costs

Depreciation & amortization

Operations & maintenance expense¹

Gross Margin (GAAP)

Operations & maintenance expense¹

Depreciation & amortization

Adjusted Gross Margin (non-GAAP)

Fourth Quarter			
2021		2020	
\$	160,365	\$ 137,037	
	(58,586)		(40,196)
	(16,200)		(15,324)
	(14,697)		(13,839)
	70,882		67,678
	14,697		13,839
	16,200		15,324
\$	101,779	\$	96,841

Full Year			
2021	2020		
\$ 569,968	\$ 488,198		
(186,950)	(137,938)		
(62,661)	(58,117)		
(56,724)	(53,853)		
263,633	238,290		
56,724	53,853		
62,661	58,117		
\$ 383,018	\$ 350,260		

¹ Operations & maintenance expenses within the Consolidated Statements of Income are presented in accordance with regulatory requirements and to provide comparability within the industry. Operations & maintenance expenses which are deemed to be directly attributable to revenue producing activities have been separately presented above in order to calculate Gross Margin as defined under US GAAP. See Chesapeake Utilities' Annual Report on Form 10-K for the year ended December 31, 2021 for additional details.



Non-GAAP Reconciliation Regulated Energy Segment Results

Regulated Energy Segment Results

(in thousands except per share data)

Operating Revenues

Cost of Sales:

Natural gas and electric costs

Depreciation & amortization

Operations & maintenance expense¹

Gross Margin (GAAP)

Operations & maintenance expense¹

Depreciation & amortization

Adjusted Gross Margin (non-GAAP)

	Fourth Quarter			
2021		2020		
\$	101,417	\$	93,511	
	(27,952)		(24,504)	
	(12,591)		(12,099)	
	(8,558)		(11,500)	
	52,316		45,408	
	8,558		11,500	
	12,591		12,099	
\$	73,465	\$	69,007	

Full Year		
2021		2020
\$ 383,920	\$	352,746
(100,737)		(91,994)
(48,748)		(46,079)
(32,890)		(31,237)
201,545		183,436
32,890		31,237
48,748		46,079
\$ 283,183	\$	260,752

¹ Operations & maintenance expenses within the Consolidated Statements of Income are presented in accordance with regulatory requirements and to provide comparability within the industry. Operations & maintenance expenses which are deemed to be directly attributable to revenue producing activities have been separately presented above in order to calculate Gross Margin as defined under US GAAP. See Chesapeake Utilities' Annual Report on Form 10-K for the year ended December 31, 2021 for additional details.



Non-GAAP Reconciliation Unregulated Energy Segment Results

Unregulated Energy Segment Results

(in thousands except per share data)

Operating Revenues

Cost of Sales:

Natural gas and propane costs

Depreciation & amortization

Operations & maintenance expense¹

Gross Margin (GAAP)

Operations & maintenance expense¹

Depreciation & amortization

Adjusted Gross Margin (non-GAAP)

Fourth Quarter		
2021		2020
\$ 65,227	\$	48,060
(36,883)		(20,196)
(3,598)		(3,213)
(6,212)		(5,873)
18,534		18,778
6,212		5,873
3,598		3,213
\$ 28,344	\$	27,864

Full Year		
2021	2020	
\$ 206,869	\$ 152,526	
(106,899)	(62,780)	
(13,869)	(11,988)	
(24,168)	(22,914)	
61,933	54,844	
24,168	22,914	
13,869	11,988	
\$ 99,970	\$ 89,746	

¹ Operations & maintenance expenses within the Consolidated Statements of Income are presented in accordance with regulatory requirements and to provide comparability within the industry. Operations & maintenance expenses which are deemed to be directly attributable to revenue producing activities have been separately presented above in order to calculate Gross Margin as defined under US GAAP. See Chesapeake Utilities' Annual Report on Form 10-K for the year ended December 31, 2021 for additional details.