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SunTrust Robinson Humphrey Power, Utilities & Midstream Summit April 7, 2020



## Forward Looking Statements and Other Disclosures

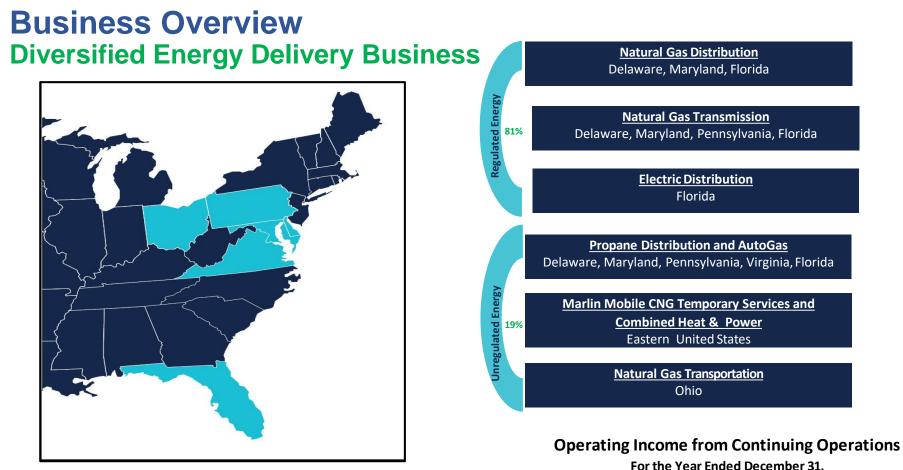
**<u>COVID-19 Impact:</u>** At this time, we cannot quantify the impact that the COVID-19 virus will have on the economy, and more particularly, on the Company. The gross margin, earnings and capital estimates we have included herein do not reflect any estimates of the potential impact. As we gain further clarity on the disruption to our operations caused by COVID-19, including the impact on our projected gross margin, EPS estimates, timing of capital expenditures, etc., we will update our guidance as necessary.

**Safe Harbor Statement:** Some of the Statements in this document concerning future Company performance will be forward-looking within the meanings of the securities laws. Actual results may materially differ from those discussed in these forward-looking statements, and you should refer to the additional information contained in Chesapeake Utilities Corporation's 2019 Annual Report on Form 10-K filed with the SEC and our other SEC filings concerning factors that could cause those results to be different than contemplated in today's discussion.

**<u>REG G Disclosure</u>**: Today's discussion includes certain non-GAAP financial measures as defined under SEC Regulation G. Although non-GAAP measures are not intended to replace the GAAP measures for evaluation of Chesapeake's performance, Chesapeake believes that the portions of the presentation, which include certain non-GAAP financial measures, provide a helpful comparison for an investor's evaluation purposes.

<u>Gross Margin (non-GAAP measure)</u>: Gross Margin is determined by deducting the cost of sales from operating revenue. Cost of sales includes the purchased fuel cost for natural gas, electric and propane distribution operations and the cost of labor spent on different revenue-producing activities and excludes depreciation, amortization and accretion. Other companies may calculate gross margin in a different manner.





(in thousands)	2019		2018		2017		2016			2015
Regulated Energy	\$	86,584	\$	79,215	\$	74,584	\$	71,515	\$	62,137
Unregulated Energy		19,939		17,124		14,941		11,732		14,244
Other businesses and eliminations		(236)		(1,496)		205		402		418
Total Operating Income from										
Continuing Operations	\$	106,287	\$	94,843	\$	89,730	\$	83,649	\$	76,799



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## **Culture of Sustainability**

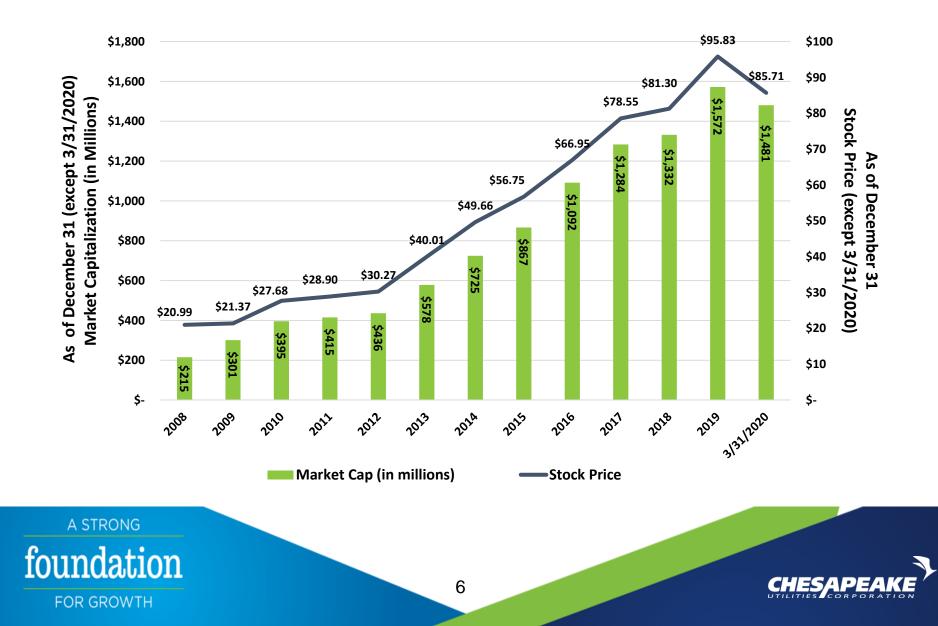
Our businesses embrace the Company's culture of sustainability where progress creates value.

- Modern pipeline infrastructure with zero miles of cast iron
- Invested \$144 million in recent years in Gas Reliability and Infrastructure Project in Florida
- Own and operate Eight Flags, one of the most energy efficient combined heat and power plants (CHP), which displaced reliance on coal
- Own a virtual pipeline, Marlin Gas Services, providing energy solutions to customers across the nation
- Community Gas Systems, an efficient community-based underground propane infrastructure, in areas where natural gas was not originally available
- Alternative energy vehicles and fueling stations (e.g., AutoGas and CNG)
- Displacement of millions of gallons of No. 2, 4 and 6 fuel oil , as well as diesel fuel
- LNG and RNG opportunities

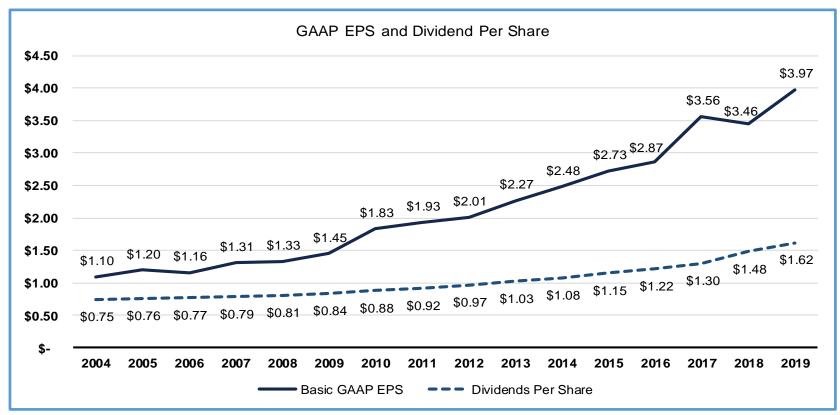
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## **Financial Metrics**

## **Market Capitalization** Increased Performance is Driving Increased Value



## **Growth in Basic GAAP EPS and Dividends** A Long-Term, Successful Track Record

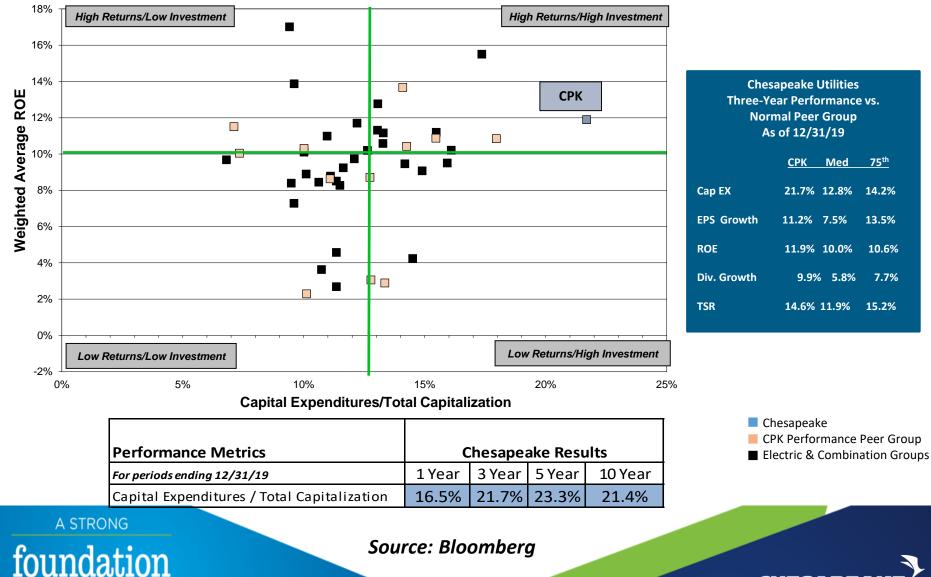


#### We target dividend growth supported by EPS growth



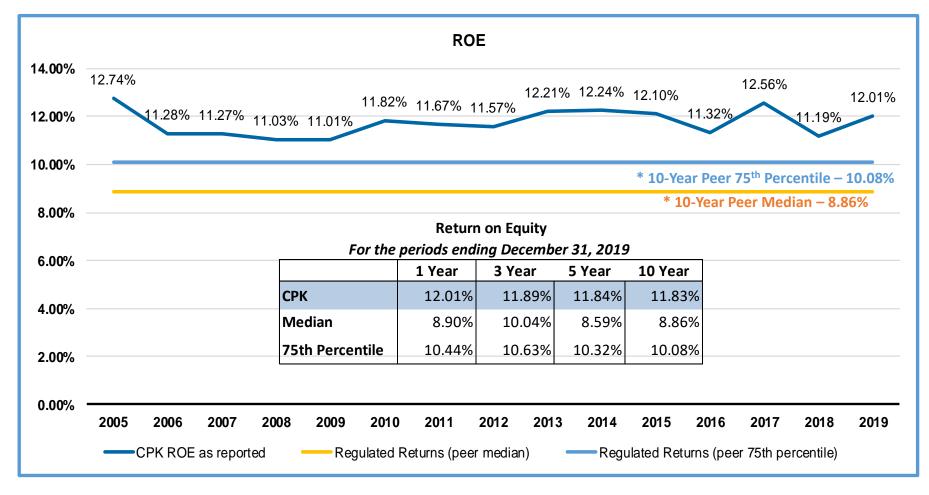
## **Capital Projects – High Return / High Investment**

Peer ROE vs. Capital Expenditures (Three Year Performance - January 2017 – December 2019)



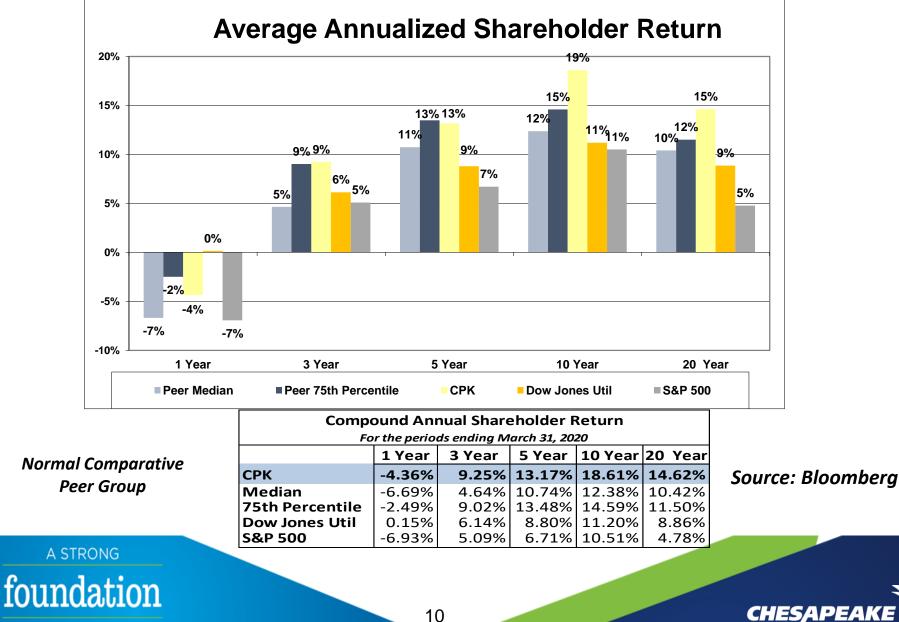
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### **Return on Equity** Chesapeake ROE Consistently Exceeds the Peer Median and 75<sup>th</sup> Percentile





## **Generating Solid Shareholder Returns Over the Long-Term**



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## **Recent Stock Volatility** Chesapeake Stock Price Performance vs. Market and Peers

Peer Group	ing Price as_ 3/31/2020	<u>Closing Price as</u> of 12/31/2019	<u>52</u>	2-week High	3/31/20 Closing Price as a % of <u>12/31/19</u> Closing Price	<u>Percentile</u>	3/31/20 Closing Price as a % of 52-week High	<u>Percentile</u>
Peer - 1	\$ 28.93	28.58	\$	31.98	101.22%	100.00%	90.46%	100.00%
Peer - 2	\$ 24.97	27.84	\$	30.67	89.69%	90.90%	81.42%	54.50%
СРК - 3	\$ 85.71	95.83	\$	101.29	89.44%	81.80%	84.62%	72.70%
Peer - 4	\$ 74.48	83.31	\$	88.00	89.40%	72.70%	84.64%	81.80%
Peer - 5	\$ 83.62	93.57	\$	96.97	89.37%	63.60%	86.23%	90.90%
Peer-6	\$ 99.23	111.86	\$	121.08	88.71%	54.50%	81.95%	63.60%
Peer - 7	\$ 52.32	61.82	\$	65.76	84.63%	45.40%	79.56%	36.30%
Peer-8	\$ 61.75	73.73	\$	77.26	83.75%	36.30%	79.92%	45.40%
Peer - 9	\$ 59.83	71.67	\$	80.52	83.48%	27.20%	74.30%	27.20%
Peer - 10	\$ 64.03	78.54	\$	87.12	81.53%	18.10%	73.50%	18.10%
Peer - 11	\$ 33.97	44.57	\$	51.20	76.22%	9.00%	66.35%	0.00%
Peer - 12	\$ 25.00	32.98	\$	34.48	75.80%	0.00%	72.51%	9.00%

#### Normal Comparative Peer Group

CPK all-time high stock price of \$101.29 on February 13, 2020 Impact of COVID – 19 on stock market volatility in recent weeks.





## **Financial Metrics Performance**

	Chesapeake Percentiles compared						pared to			
Performance Metrics	C	Chesapea	ake Resu	ilts		Pe	Performance Peer Group   ear 3 Year 5 Year 10 Year   100.0% 100.0% 100.0%   1% 100.0% 100.0% 100.0%   4% 64.7% 76.6% 94.8%   3% 93.6% 97.4% 94.7%   2% 93.4% 90.8% 89.2%   0% 100.0% 100.0% 100.0%   1% 72.3% 75.2% 94.0%			
For periods ending 12/31/19	1 Year	3 Year	5 Year	10 Year		1 Year	3 Year	5 Year	10 Year	
Capital Expenditures / Total Capitalization	16.5%	21.7%	23.3%	21.4%		92.1%	100.0%	100.0%	100.0%	
Earnings Per Share Growth (CAGR)	14.5%	11.2%	9.8%	10.9%		71.4%	64.7%	76.6%	94.8%	
Return on Equity	12.0%	11.9%	11.8%	11.8%		91.3%	93.6%	97.4%	94.7%	
Dividends Per Share Growth (CAGR)	9.5%	9.9%	8.4%	6.8%		89.2%	93.4%	90.8%	89.2%	
Earnings Retention Ratio	59.0%	59.8%	59.1%	56.9%		100.0%	100.0%	100.0%	100.0%	
Shareholder Return (CAGR)	19.9%	14.6%	16.2%	19.1%		39.1%	72.3%	75.2%	94.0%	
					1					
Performance Metrics	Peer	<sup>r</sup> Mediar	n Perfor	mance	]	Peer 75th Percentile Performance				
For periods ending 12/31/19	1 Year	3 Year	5 Year	10 Year		1 Year	3 Year	5 Year	10 Year	
Capital Expenditures / Total Capitalization	13.5%	12.8%	12.8%	13.3%		14.9%	14.2%	15.1%	17.2%	
Earnings Per Share Growth (CAGR)	4.6%	7.5%	5.7%	5.3%		19.7%	13.5%	9.4%	7.0%	
Return on Equity	8.9%	10.0%	8.6%	8.9%		10.4%	10.6%	10.3%	10.1%	
Dividends Per Share Growth (CAGR)	5.9%	5.8%	6.4%	5.2%	1	7.8%	7.7%	7.3%	6.1%	
Earnings Retention Ratio	34.9%	39.7%	34.9%	25.6%	1	44.0%	44.8%	40.7%	40.3%	
Shareholder Return (CAGR)	23.1%	11.9%	12.9%	15.0%	1	24.9%	15.2%	16.1%	12.2%	
Top Quartile		-			-					
Above Median										

CPK is in the top quartile for 20/24 metrics (83%) and above the median for 23/24 metrics (96%).

Source: Bloomberg

Normal Comparative Peer Group



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## **Key Projects Driving Growth**

## **2019 Strategic Accomplishments**

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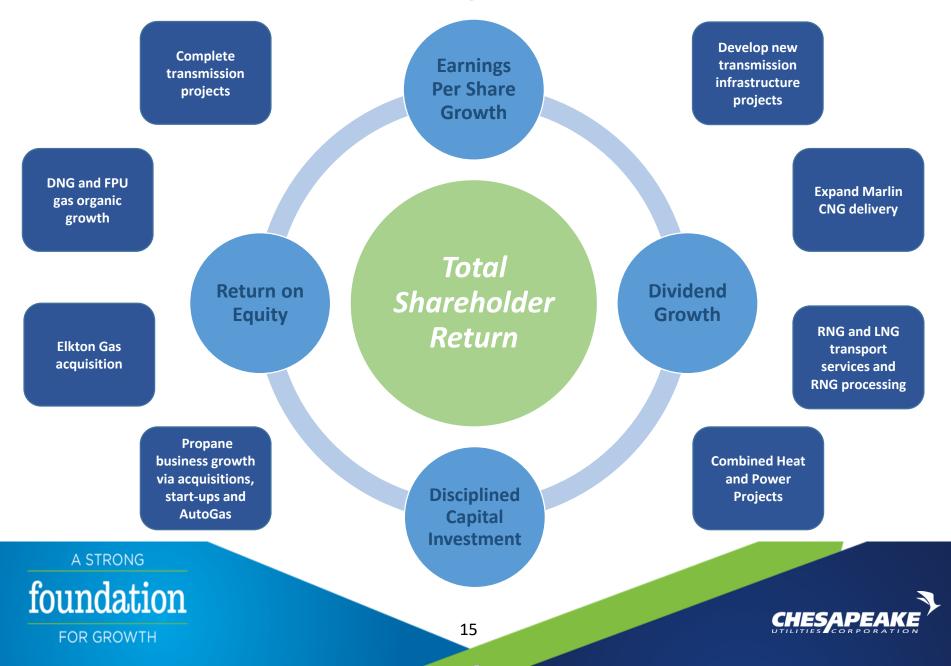
- Engaged, energized Chesapeake team to support growth
- Generated a Return on Equity of 12% (11.3% from continuing operations), while investing \$199 million in capital in 2019

•	EPS growth:
	(Basic)

	<u>GAAP</u>	<u>Cont. Ops.</u>
1-year	14.7%	7.2%
3- year	11.4%	10.3%
5- year	9.9%	8.5%
10-year	10.6%	9.9%

- 9.5% annualized dividend growth supported by earnings growth
- Exited Energy Marketing business after strategic review generating \$5.4 million after-tax gain
- Completed Ohl and Boulden acquisitions to enhance propane margin and future growth
- Identified new projects/initiatives to position the Company for continued success including Marlin Gas Services, the Del-Mar Energy Pathway pipeline, the Callahan and other Florida and Ohio transmission expansion projects, and the pending Elkton Gas acquisition

## **2020 – 2022 Strategic Growth Initiatives**



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### COVID – 19 Impact

Our efforts related to COVID-19 have been aimed at keeping our people, our customers and our communities as <u>safe as possible</u>.

<u>CPK provides our customers an essential service.</u> We are doing everything we can to ensure the continuity of our day- to-day business to provide uninterrupted natural gas, propane and electric services upon which our customers and communities rely.

We have implemented our existing *Pandemic Response Plan* and are continuing to modify and adapt this plan given the fluid situation in our operating states.

- Cancelled travel plans
- Stopped movement between offices
- Instituted the national practice of "social distancing"
- Suspended customer walk-in access to our offices
- On-line and direct mail payments

Our <u>Administrative Teams</u> (Finance, Accounting, Human Resources, Regulatory, etc.) are all effectively <u>working remotely</u> with regular communication and company-wide planning. Our <u>Field Service Teams continue to perform</u> their essential services for customers such as meter sets, gas connects, turn-ons, propane delivery, Marlin Gas Services, etc. – and <u>our pipeline expansions continue</u> - with appropriate "PPE" and limited face to face contact.

## Capital Expenditures 2019 and 2020

	Actua	al for Fiscal	Estimate for Fiscal 2020				
(dollars in thousands)		2019	 Low		High		
Regulated Energy:							
Natural gas distribution	\$	62,744	\$ 72,000	\$	83,000		
Natural gas transmission		62,000	83,000		96,000		
Electric distribution		5,860	 5,000		7,000		
Total Regulated Energy		130,604	160,000		186,000		
Unregulated Energy:							
Propane distribution (1)		38,347	10,000		11,000		
Energy transmission		11,206	6,000		6,000		
Other unregulated energy		10,481	6,000		8,000		
Total Unregulated Energy		60,034	22,000		25,000		
Other:							
Corporate and other businesses		8,348	 3,000		4,000		
Total 2019 Capital Expenditures	\$	198,986	\$ 185,000	\$	215,000		

(1) The 2019 expenditures includes \$24.5 million for the acquisition of certain propane operating assets of Boulden completed in December 2019.

We spent just under \$200 million in 2019 and have a robust capital forecast for 2020. We will continue to update this forecast as we move through the year, including any capital deployment delays resulting from the impact of COVID-19.

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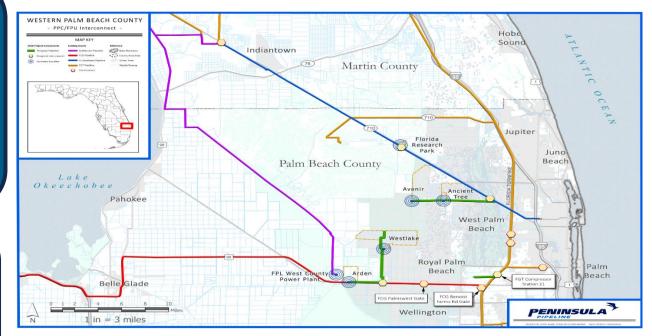
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## West Palm Beach Expansion Enhances Reliability and Provides Additional Customer Growth

- \$33 million capital investment
- \$2.1 million margin in 2019
- \$5.0 million margin in 2020
- \$5.2 million margin in 2021
- Q4 2018 initial service; fully in-service Q1 2020
  - Four PPC projects to serve FPU's natural gas distribution systems expansions in Palm Beach County.
  - Resolves a pipeline capacity constraint.



- Projects /Phases include <u>Belvedere</u>, <u>Westlake/Arden</u>, <u>Avenir</u> and <u>Research Park</u>
- Marlin Gas is providing temporary service for customers ahead of the project schedule



## **Del-Mar Energy Pathway Project Under Development** Strategic Growth Initiative

Provides additional natural gas transmission pipeline infrastructure in Eastern Sussex County, Delaware and expands service into Somerset County, Maryland; serves four large anchor customers

- Estimated Project Cost: \$ 37 MM
- Estimated In Service Date: Beginning of fourth quarter 2021\*
- Estimated Annual Gross Margin:
  - 2019- \$ 0.7 million (Interim Service)
  - 2020- \$ 2.5 million
  - 2021-\$4.1 MM
  - 2022 forward \$ 5.1 MM

\*FERC issued authorization for the project on January 7, 2020.



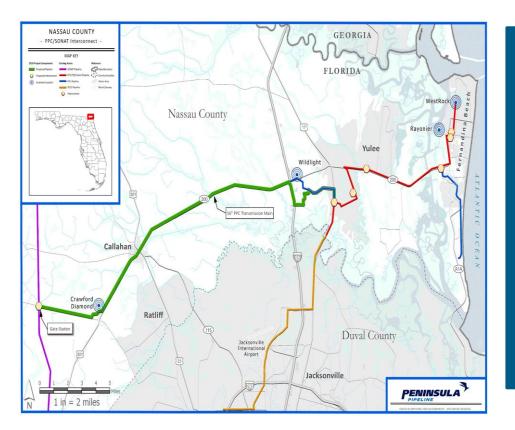


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## Callahan Pipeline Project in Nassau County, Florida Another Strategic Growth Initiative

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Peninsula Pipeline is constructing a jointly owned 26 mile pipeline serving Nassau and Duval counties in Florida; Project will be jointly owned and built with Seacoast Gas Transmission (affiliate of Emera)

- Estimated CPK Project Cost: \$ 32.5 Million\*
- Estimated In Service Date: Third Quarter of 2020
- Estimated Annual Gross Margin:
  - 2020-\$3.2 million
  - 2021 forward \$ 6.4 million
- 15 Miles of pipe constructed already and project is on schedule

\*Total project cost is estimated at \$65 million

- Chesapeake and Seacoast will fund 50% each.





## Aspire Energy – Natural Gas Pipeline Project Guernsey Power Station

- Aspire executed a binding precedent agreement with Guernsey Power Station, LLC (GPS) providing for the relocation of an existing 6" steel Aspire pipeline.
- Aspire received the exclusive rights to provide natural gas transportation services for a ten year (300,000 Dths per day for a proposed 1,650 MW power plant).
- Guernsey Power Station construction is underway. Aspire is finishing design work and reviewing bids for construction of interconnect facilities between the Tallgrass Energy Partners Rockies Express Pipeline (REX) and GPS.
- GPS is expected to be in service by late 2021.



Capital Expenditures	\$5.5MM
Annual Margin	\$1.4MM





## **Propane Growth Initiatives** Multiple Streams of Growth

#### **Residential Community Gas Systems**

- Maintain/develop residential builder relationships to capitalize on new development opportunities
- These relationships are translating into new CGS in non-core markets

#### **AutoGas Fueling Stations**

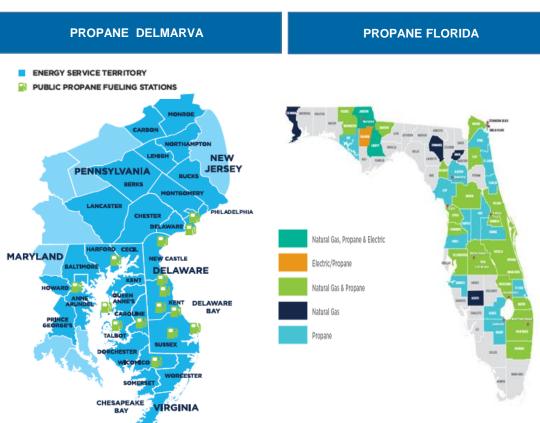
- Strategic partners key
- Multi-fleet fueling station network to support efficiency for our customers
- Providing fleets/bus solutions

#### **Poultry Production**

- Growth in poultry production on Delmarva
- Superior infrastructure and grower relations

#### **Start-ups and Acquisitions**

- Expand beyond existing service territories
- In-fill acquisitions between operations
- Ohl and Boulden acquisitions



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Our propane operations complement natural gas distribution to serve customers' energy needs in areas where natural gas is currently unavailable.



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## Marlin Gas Services – Engine for Growth and Customer Service Continues to Exceed Performance Expectations

Marlin Gas Services is actively engaged with developers to provide virtual pipeline services to connect Renewable Natural Gas (RNG) biogas facilities to interstate pipelines, including Chesapeake's Eastern Shore Natural Gas transmission pipeline.



Marlin Gas Services continues to actively expand the territories it serves, as well as leverage its patented technology to serve liquefied natural gas transportation needs and to aid in the transportation of renewable natural gas from the supply sources to various pipeline interconnection points.



Emergency Services



Utility Gas Supply Services



Pipeline Integrity Services



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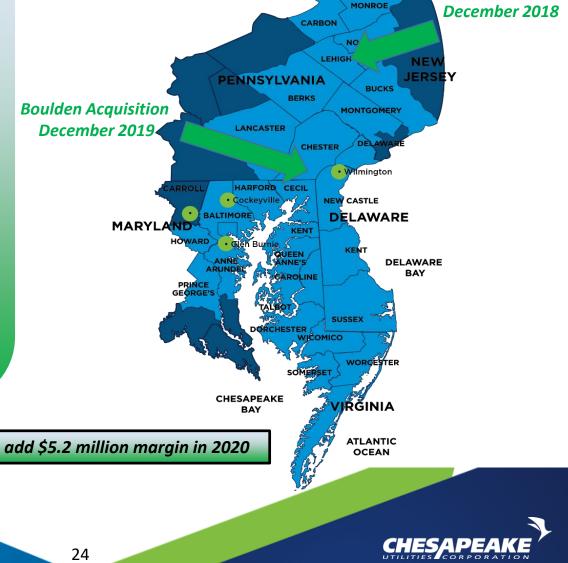


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## **Benefits of Boulden Acquisition**

- Added approximately 5,200 customers in five counties in Delaware, Maryland and Pennsylvania effective 12/16/19
- **Overlays nicely with Elkton Gas** acquisition to establish a strong unified energy delivery platform in Cecil County
- Solid customer base with opportunities for future growth
- **Operational synergies, including supply,** for northern Delmarva
- Additional services and pricing programs are being offered to customers
  - **Operations will be integrated into** Sharp's Delmarva operations

#### SHARP ENERGY SERVICE TERRITORIES Service Territory Growth Areas **Ohl Acquisition** MONROE December 2018 CARBON LEHIGH NEV JERSEY PENNSYLVANIA BUCKS BERKS MONTGOMERY LANCASTER DELAM CHESTER Wilmington



Boulden and Ohl acquisitions expected to add \$5.2 million margin in 2020

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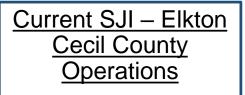
## Elkton Gas Company Strategic Acquisition for Delmarva Natural Gas

#### Summary of Transaction:

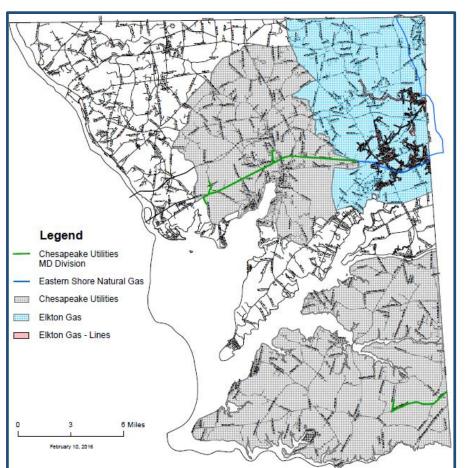
- On December 5, 2019, Chesapeake Utilities and South Jersey Industries entered into an agreement under which Chesapeake will acquire Elkton Gas Company for approximately \$15 million
- The transaction is expected to close by the end of the third quarter 2020, subject to receiving approval from the Maryland Public Service Commission
- Elkton Gas serves approximately 7,000 customers within a franchised area of Cecil County, Maryland
- Its territory is contiguous to Chesapeake's franchised service territory in Cecil County, Maryland
- Elkton Gas has been a customer of Chesapeake's interstate transmission pipeline subsidiary, Eastern Shore Natural Gas, since 1959 when natural gas first became available to serve the town of Elkton
- Elkton Gas will continue to operate out of its existing office with the same local personnel
- With the expanded presence in Cecil County, the gas distribution system can be serviced locally with Chesapeake personnel rather than remotely from our Dover, DE operations center



## **Existing Cecil County Operations** Elkton Gas and Chesapeake Utilities



- Leased Administrative Office Space
- Owned Operations Facilities
- Nine Local Employees
- 7,000 Customers, Primarily Residential



### <u>Current CPK -</u> <u>Cecil County</u> <u>Operations</u>

- No Office or Operations Facilities in Cecil County
- No Local Employees; Employees of the Delaware Division Provide Support
- 30 Commercial, 7 Industrial and 3 Residential Customers



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## Elkton Gas Company Strategic Fit

- Elkton Gas gives CPK an operational platform in Cecil County including personnel, a contractor pool and an operations center which will enable Chesapeake to more quickly expand our footprint in Cecil County
- Additional growth is expected in the area, due to its proximity to I-95 and the potential for a new interchange which is expected to spur additional commercial and industrial development
  - A new 623 acre mixed use development has been proposed that would potentially add 4,289,000 sq. ft. of industrial/warehouse space, 257,600 sq. ft. of commercial/retail space and 1,205 homes
- Access to I-95 also provides potential opportunities for Marlin to expand its CNG and LNG business
- The acquisition will provide access to additional upstream capacity resources



### **Major Projects and Initiatives** Increasing Shareholder Value by Continuously Seeking and Developing Projects and Initiatives

	Gross Margin for the Period								
	Year Ended D	ecember 31,	Estimated	for Fiscal					
in thousands	2018	2019	2020	2021					
Expansions:									
2017 Eastern Shore System Expansion - including interim									
services	\$ 9,103	\$ 16,434	\$ 15,799	\$ 15,799					
Northwest Florida Expansion (including related natural gas									
distribution services)	4,350	6,516	6,500	6,500					
Western Palm Beach County, Florida Expansion	54	2,139	5,047	5,227					
Del-Mar Energy Pathway - including interim services	-	731	2,512	4,100					
Auburndale	-	283	679	679					
Callahan Intrastate Pipeline	-	-	3,219	6,400					
Guernsey Power Station		-		1,400					
Total Expansions	13,507	26,103	33,756	40,105					
Acquisitions:									
Marlin Gas Services	110	5,410	6,400	7,000					
Ohl Propane	-	1,200	1,236	1,250					
Boulden Acquisition	-	329	4,000	4,200					
Elkton Gas Company		-	TBD	TBD					
Total Acquisitions	110	6,939	11,636	12,450					
Regulatory Initiatives:									
Florida GRIP	13,020	13,528	14,858	15,831					
Tax benefit retained by certain Florida entities	-	2,740	1,400	1,500					
Hurricane Michael regulatory proceeding	-	-	TBD	TBD					
Total Regulatory Initiatives	13,020	16,268	16,258	17,331					
Total	\$ 26,637	<u>\$ 49,310</u>	\$ 61,650	<u>\$ 69,886</u>					
		<u> </u>		<b></b>					
Change		\$ <u>22,673</u>	\$ 12,340	\$ 8,236					

Key 2019 Margin Increase Drivers:

- \$12.6 MM from new pipeline projects
- \$6.8 MM from recent acquisitions
- \$3.2 MM from regulatory initiatives
- We continue to pursue projects that will further enhance our margin growth in 2020 and 2021, and will add to the table as projects are finalized.
- We will continue to update our gross margin estimates as we move through the year, including any margin impacts as a result of COVID-19.
- Margin numbers for Elkton Gas acquisition and Hurricane Michael regulatory proceeding will be added once finalized.

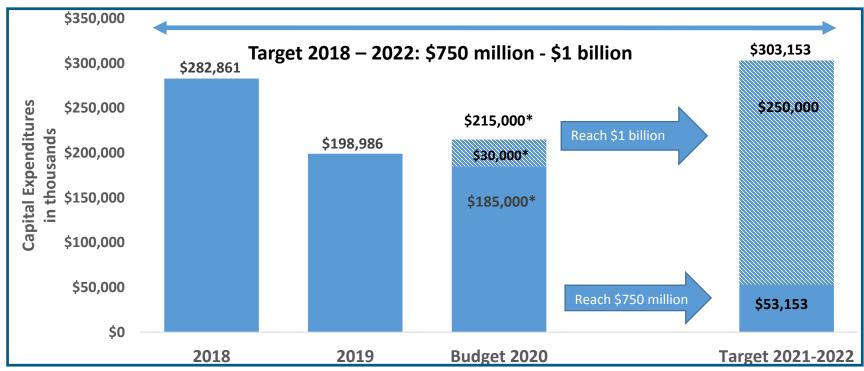
Additions to Table since September 2019: - 2020 additional margin of \$3.0 million - 2021 now included: \$8.2 million margin



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## **Capital Investment Guidance** Continued Record Investment in Our Business to Drive Growth



\*We will continue to update this forecast as we move through the year, including any capital deployment delays resulting from the impact of COVID-19.

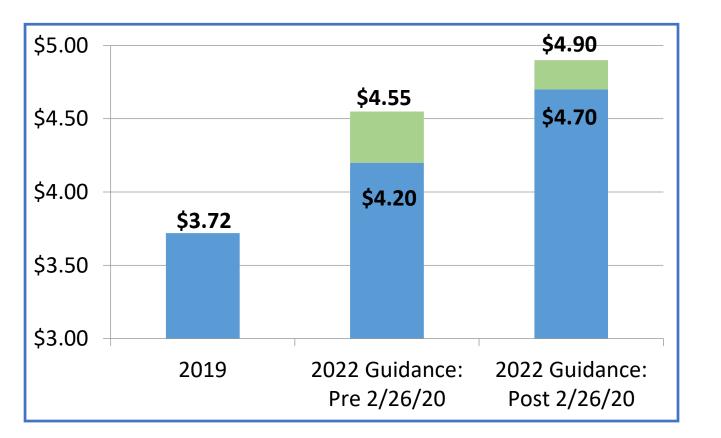
Management reaffirms its five year capital expenditure guidance of \$750 million to \$1 billion. Through the first two years (2018-2019) of the five-year forecasted period through 2022, the Company has invested \$482 million on new capital expenditures.



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### **Current Earnings Guidance** 2022 EPS Target Range of \$4.70 - \$4.90



On February 26, 2020, we updated our EPS guidance based on our current strategic plan planned investments and growth prospects.

We are continuing to monitor the COVID-19 impacts and will provide updates, as necessary, to our EPS target range, in the future.



## **Chesapeake Utilities Corporation** Committed to Superior Performance – TSR, EPS, Dividend Growth

#### **Chesapeake Utilities Corporation**

		otal Retu Annualize		Diluted	Earnings (CAGR)	Growth	Di	vidend Gro (CAGR)		Retention Rate		
Period Ended		Peer	Rank vs.		Peer	Rank vs.		Peer	Rank vs.		Peer	Rank vs.
12/31/2019	СРК	Median	Peers	СРК	Median	Peers	СРК	Median	Peers	СРК	Median	Peers
1 Year	20%	23%	7	14.8%	4.6%	3	9.5%	5.9%	3	59%	35%	1
3 Year	15%	12%	4	11.5%	7.5%	4	9.9%	5.8%	2	60%	40%	1
5 Year	16%	13%	4	9.9%	5.7%	3	8.5%	6.4%	2	59%	35%	1
10 Year	19%	15%	2	10.7%	5.3%	2	6.8%	5.2%	3	57%	26%	1
CPK 2018 - 2022 Target		15%		7.75% to 9.50%			Dividend Growth Supported By Earnings Growth			50% to 55%		

We seek to identify and develop opportunities to drive our future earnings growth and increase shareholder value.

#### **Executing on Our Strategy:**

- Seek development projects to serve new customers, provide new services and expand into new service areas.
- Pursue expansion projects that serve long-term commercial and industrial customers.
- Investing in propane opportunities to access new markets with significant growth potential.
- Pursue new platforms for growth including CNG, LNG, RNG.
- Maintain our track record of financial discipline to invest in earnings accretive projects.





## Any Questions?



Beth Cooper Executive Vice President, CFO and Asst. Secretary bcooper@chpk.com



Thomas E. Mahn Vice President and Treasurer tmahn@chpk.com

## Thank You!

